

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L20000126365  
FILED 8:00 AM  
May 11, 2020  
Sec. Of State  
cmwood

**Article I**

The name of the Limited Liability Company is:

HAL USA, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

1101 BRICKELL AVE. - 8TH FLOOR  
SOUTH TOWER  
MIAMI, FL. US 33131

The mailing address of the Limited Liability Company is:

1105 1ST AVENUE  
ASBURY PARK, NJ. US 07722

**Article III**

Other provisions, if any:

MARKETING AGENCY - GLOBAL DIGITAL MARKETING SERVICES

**Article IV**

The name and Florida street address of the registered agent is:

DWS USA, LLC  
1101 BRICKELL AVE. - 8TH FLOOR  
SOUTH TOWER  
MIAMI, FL. 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JUAN CARLOS LUBSCHIK

## **Article V**

The name and address of person(s) authorized to manage LLC:

Title: MGR  
SOFIA LUBSCHIK  
1105 1ST AVENUE  
ASBURY PARK, NJ. 07722 US

Title: MGR  
ALEXANDER T LUBSCHIK  
1105 1ST AVENUE  
ASBURY PARK, NJ. 07722 ES

Title: CEO  
MARIA CECILIA HAYAFUJI  
CARLOS PELLEGRINI 125 - PISO 1  
BUENOS AIRES, BA. 1009 AR

Title: CFO  
DWS USA, LLC  
1101 BRICKELL AV, SOUTH TOWER, 8TH FLOOR  
MIAMI, FL. 33131 US

## **Article VI**

The effective date for this Limited Liability Company shall be:

05/05/2020

Signature of member or an authorized representative

Electronic Signature: JUAN CARLOS LUBSCHIK

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.

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