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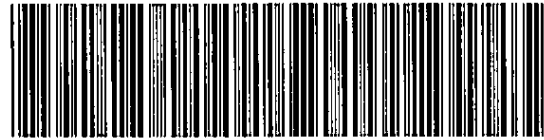
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610 S. Maitland Avenue
Maitland, Florida 32751

Mary Merrell Bailey, Esq., Partner
Hallie L. Zobel, Esq., Partner

P 407.622.1900
F 407.622.1922

March 24, 2020

State of Florida
Division of Corporations
P.O. Box 6327
Tallahassee, FL 32314

Re: ECM Management LLC

Dear Sir or Madam:

Please be advised that this firm represents Christopher J. Mullen and Eileen Mullen who will be the managers of the above-referenced limited liability company.

Enclosed please find the following documents for establishment of a new limited liability company:

1. Original Articles of Organization
2. Check in the amount of \$155.00 representing the filing fee of \$125.00 and \$30.00 for a certified copy of the Articles of Organization

Please file the Articles to be effective upon filing and return the certified copy of the Articles to us in the envelope provided.

Should you have any questions concerning this matter, please feel free to contact me or my paralegal, Janet M. Scott, at your convenience. Thank you for your attention to this matter.

Sincerely,
YOUR CARING LAW FIRM

Mary Merrell Bailey

MMB/jms
Enclosures
cc: Mr. & Mrs. Christopher J. Mullen

Articles of Organization of the ECM Management LLC

A Florida Limited Liability Company

Section 1.01 Introduction and Preliminary Statements

The undersigned Organizer desires to form a limited liability company under the Laws of the State of Florida by delivering these Articles of Organization in duplicate to the Secretary of State of the State of Florida, in accordance with Florida Revised Limited Liability Company Act (the *Act*).

Section 1.02 Name

The name of the limited liability company, referred to as the *Company*, is:

ECM Management LLC,
A Florida Limited Liability Company

Section 1.03 Duration

The Company will perpetually exist from the filing date of these Articles of Organization with the Secretary of State of the State of Florida, unless dissolved according to law.

Section 1.04 Purpose

The Company is organized to conduct any lawful business or investment activities, and to exercise all of the powers, rights, and privileges granted to a limited liability company organized under the Act.

Section 1.05 Principal Place of Business

The Company's principal place of business is:

Physical Address:
1309 S. Ramona Avenue
Indialantic, Florida 32903

Mailing Address:
1309 S. Ramona Avenue
Indialantic, Florida 32903

Section 1.06 Registered Agent and Registered Office

The initial Registered Agent's name is Eileen Mullen and the original registered addresses are as follows:

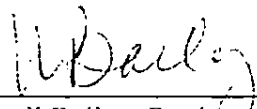
Physical Address:
1309 S. Ramona Avenue
Indialantic, Florida 32903

Mailing Address:
1309 S. Ramona Avenue
Indialantic, Florida 32903

Section 1.07 Registered Agent Consent

I, Mary Merrell Bailey, a natural person and resident of Florida, accept the appointment as Registered Agent of ECM Management LLC, a Florida Limited Liability Company. I understand that my responsibilities as agent are to receive service of process, notices, and demands; to forward mail; and to notify the Office of the Secretary of State immediately if I resign or if the registered office address changes from the addresses stated above.

Dated: March 24, 2020.



Mary Merrell Bailey, Registered Agent

Section 1.08 Organizer's Name and Address

Mary Merrell Bailey, 610 S. Maitland Avenue, Maitland, Florida 32751

Section 1.09 Additional Contributions

The Operating Agreement specifies the times and amounts of additional contributions to the Company.

Section 1.10 Additional Members

The Company has the right to admit additional Members to the Company under the terms and conditions of the Company's Operating Agreement. Any Member who is later admitted as a Member of the Company will have all of the rights and obligations of an original Member under the Operating Agreement. Any transferee of a Member's Interests in the Company must be treated as an Assignee until that transferee is admitted as an Additional or Substitute Member, if ever, under the Operating Agreement.

Section 1.11 Business Continuation

If a Company Member's membership in the Company is terminated by an event, the remaining Members and Manager of the Company have the right to continue the Company's business under the terms of the Operating Agreement. A terminating event may include the Member's death, disability, retirement, resignation, withdrawal, expulsion, or bankruptcy. If the remaining Members and Manager fail to continue the Company's business according to the terms of the Operating Agreement, the Company must be dissolved and liquidated under the Act and the Operating Agreement.

Section 1.12 Operating Agreement and Authority

To the extent not expressly required by and provided for in the Act, the manner in which the Company conducts its business and affairs, the duties and authority of its Members and Manager, and the rights and obligations of its Members and Managers must be set forth in the Operating Agreement adopted by the initial Members and Manager of the Company. This Operating Agreement may be amended from time to time according to its provisions.

Section 1.13 Management

The Company's Manager will manage the Company's business. The Manager have exclusive authority to act for the Company in all matters. The authorities and duties of the Manager are set forth in the Operating Agreement name and address of the initial Manager is:

Christopher J. Mullen or Eileen Mullen
1309 S. Ramona Avenue
Indialantic, Florida 32903

Section 1.14 Indemnification and Liability

As determined by the Manager of the Company, the Company may indemnify and advance expenses to a Member, Manager, employee, or agent of the Company in connection with any proceeding, to the extent permitted by applicable laws and statutes, the Act and the Company's Operating Agreement.

Section 1.15 Transferability of Interest

Interest in the Company is nontransferable except as specifically set forth in the Company's Operating Agreement.

Signed on March 24, 2020



Mary Merrell Bailey, Organizer

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FALLAHASSEE, FL 32909