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FLORIDA LIMITED LIABILITY CO.

Soutnern States Development Partners, LLC

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ARTICLES OF ORGANIZATION

OF

SOUTHERN STATES DEVELOPMENT PARTNERS, LLC

I, the undersigned authorized representative of the Member, hereby make, acknowledge and file these Articles of Organization for the purpose of forming a limited liability company under the laws of the State of Florida.

ARTICLE I NAME

The name of this Limited Liability Company is:

Southern States Development Partners, LLC

ARTICLE II ADDRESS

The street address and mailing address of the principal office is:

c/o Glenn J. Vice, President and CEO
JMB Companies, Inc.
203 Main Street
Franklin, LA 70538

ARTICLE III CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

The name and the Florida street address of the registered agent and office are:

John J. Fumero, Esq.
Nason, Yeager, Gerson, Harris & Fumero, P.A.
750 Park of Commerce Boulevard, Suite 210
Boca Raton, Florida 33487

2020 FEB | | AM 8: 37 SECRETARY OF STATE TALLAHASSEE, FI OBIO John J. Fumero, Registered Agent

ARTICLE IV MANAGEMENT

The powers of the Limited Liability Company shall be exercised by or under the authority of, and the business and affairs of the Limited Liability Company shall be managed under the direction of, its Managers and is, therefore, a manager-managed company.

Title: Manager Susan Cambre 203 Main Street Franklin, LA 70538

Title: Manager Glenn J. Vice 203 Main Street Franklin, LA 70538 SECRETARY OF STATE TALLAHASSEE, FLORIDA

IN WITNESS WHEREOF, the undersigned authorized representative of the Member has made and subscribed these Articles of Organization at Boca Raton, Florida, for the uses and purposes aforesaid, this ______ day of February, 2020.

John J. Fumero, Authorized Representative of the Member