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consulting@drummondadvisors.com Email Address:

FLORIDA LIMITED LIABILITY CO.

Plage Hallandale LLC

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FAX AUDIT # 4200000440973

ARTICLES OF ORGANIZATION OF Plage Hallandale LLC

ARTICLE I

NAME

The name of the limited liability company is: Plage Hallandale LLC

ARTICLE II

ADDRESS

The principal place of business and mailing address of this Limited Liability Company shall be: 601 Brickell Key Drive Suite 901, Miami, Florida 33131.

INITIAL REGISTERED AGENT & STREET ADDRESS ARTICLE III

The name and address of the registered agent are: Drummond Consulting, LLC, 601 Brickell Key Drive Suite 901, Miami, Florida 33131. Located in the County of Miami Dade.

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

Signature:

Michel de Amorim, Member of Drummond Consulting LLC

Date: 2 7/2070

ARTICLE IV MANAGERS/MEMBERS

The management of the limited liability company is reserved for the members and the name and address of the member of the Limited Liability Company is: Jose Jaime Monteiro Brennand, Alameda Antonio Brennand SN, Recife, 50741-904 Brazil

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ARTICLE V

DURATION

The duration for the limited liability company shall be: Perpetual.

Jose Jaime Monteiro Brennand, Organizer

Authorized Representative

On accordance with section 605.0203 (1) (b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjory that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third-degree felony as provided for in \$.817.155, F.S.)

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