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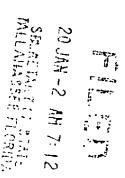
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LAW OFFICE OF KEVIN F. JURSINSKI & ASSOCIATES

REAL ESTATE • BUSINESS • CONSTRUCTION

December 30, 2019

Secretary of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

RE: BLACK DUCK HOLDINGS, LLC

Dear Sirs:

Enclosed please find Articles of Organization and a Certificate Designating Registered Agent for the above limited liability company.

We respectfully request that these articles be filed. We have enclosed our check in the amount of \$160.00 for the filing fee and return of a certified copy of the Articles of Organization to the undersigned.

Should you have any questions, please do not hesitate to contact my office. Thank you for your assistance in this matter.

Respectfully,

KEVIN F. JURSINSKI, B.C.S.

KFJ\lh

Enclosure

FALawOffice\Clients\RICHARD, JOHN\Asset Protection - Land Trusts\Black Duck Holdings LLC\Ltr to Sec of State 12.30.19.doc

ARTICLES OF ORGANIZATION OF BLACK DUCK HOLDINGS, LLC

The undersigned members hereby certify that they have associated for the purpose of becoming a limited liability company under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit. The undersigned further declare that the following Articles shall be the Charter and authority for the conduct of business of such limited liability company.

NAME.

The name of the limited liability company shall be Black Duck Holdings, LLC (the "Company").

ADDRESS OF PRINCIPAL PLACE OF BUSINESS

The mailing address and street address of the principal office of this Company shall be 237 Old San Carlos Boulevard, Fort Myers Beach, Florida 33931.

REGISTERED AGENT

The name and address of the initial registered agent in the State of Florida is as follows:

Kevin F. Jursinski, Esquire 15701 S. Tamiami Trail Fort Myers, Florida 33908

MANAGEMENT

The Company shall be manager-managed, whose name(s) and address are as follows:

John W. Richard 237 Old San Carlos Boulevard Fort Myers Beach, FL 33931

MEMBERSHIP

The Members shall have the right to admit new members upon making such contributions as are set out in the Operating Agreement, and otherwise complying with and agreeing to the terms and provisions of the Operating Agreement.

EFFECTIVE DATE OF FILING

Pursuant to Florida Statute 605.0207 the effective date of filing of these article of organization and commencement of the existence of this Limited Liability Company shall be the date these Articles executed.

CORRESPONDENCE AND EMAIL ADDRESS

The following is the address and email address for all correspondence to the limited liability company:

John W. Richard 237 Old San Carlos Boulevard Fort Myers Beach, FL 33931 Email: jwr237@gmail.com

Executed by the undersigned members at Fort Myers, Florida, on this $2\frac{1}{2}$ day of 2019.

John W. Richard,

ts/authorized representative

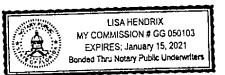
(In accordance with Section 605.0203(1)(b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s. 817.155, F.S.)

STATE OF FLORIDA SS: COUNTY OF LEE

HEREBY CERTIFY that on this day, before me, an officer duly authorized in the State and County aforesaid, to take acknowledgements, personally appeared John W. Richard, to me known to be the person described herein or who produced as identification, and who did take an oath.

WITNESS my hand and official seal in the County and State last aforesaid this $\underline{\mathcal{H}}$ day of $\underline{\mathcal{OlC}}$, 2019.

NOTARY PUBLIC (SEAL)



CERTIFICATE OF DESIGNATION OF REGISTERED OFFICE AND REGISTERED AGENT

PURSUANT TO THE PROVISIONS OF SECTION 605, FLORIDA STATUTES, THE UNDERSIGNED LIMITED LIABILITY COMPANY SUBMITS THE FOLLOWING STATEMENT IN DESIGNATING THE REGISTERED OFFICE/REGISTERED AGENT, IN THE STATE OF FLORIDA.

The name of the limited liability company is Black Duck Holdings, LLC.

The name of the initial registered agent of the limited liability company is Kevin F. Jursinski, Esquire and the address of the office of the registered agent is 15701 S. Tamiami Trail. Fort Myers, Florida 33908.

REGISTERED AGENT ACCEPTANCE

Having been named as registered agent and to accept services of process for the above stated limited liability company at the place designated in this Certificate, I hereby accept the appointment as registered agent and agree to act in that capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

IN WITNESS WHEREOF, I have hereunto set my hand and seal this 24 day of 2019.

KEVIN F. JURSINSKI, ESQUIRE