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FLORIDA LIMITED LIABILITY CO. SALON BLAIR, LLC

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Articles of Organization

of

Salon Blair, LLC

A Florida Limited Liability Company

SECRETARY OF STATE SALLAHASSEF, FLORIDS

- 1. Name. The name of this limited liability company is Salon Blair, LEC (the "Company"), and it shall be formed as a Florida limited liability company under Chapter 605, Florida Statutes.
- 2. <u>Duration</u>. The Company shall exist from the date of filing of these Articles of Organization with the Florida Secretary of State, and the Company's existence shall be perpetual.
- 3. <u>Purpose</u>. The Company is organized for the purpose of transacting all lawful activities and businesses that may be conducted by a limited liability company under the laws of the State of Florida.
- 4. <u>Place of Business</u>. The mailing address of the Company's principal office is 1011 SW 1st Place, Cape Coral, Florida 33991, and the street address of the Company's principal office is 1008 NE 7th Terrace, Cape Coral, Florida 33901.
- 5. Registered Agent and Office. The name of the initial registered agent of the Company is GSK Registered Agents, Inc. The street address of the initial registered agent of the Company is 1380 Royal Palm Square Boulevard, Fort Myers, Florida 33919.
- 6. <u>Management of the Company</u>. The Company shall be managed by a Manager or Managers and is, therefore, a manager-managed company. Frances M. Blair shall serve as the initial Manager of the Company.

The undersigned executed these Articles of Organization effective as of January 7, 2020. In accordance with the Act, the execution of these Articles of Organization constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

Bruce D. Green, Authorized

Representative

Acceptance by Registered Agent

Having been named Registered Agent and designated to accept service of process for Salon Blair, LLC, at the place designated herein, and being familiar with the obligations of that position, GSK Registered Agents, Inc., hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of the duties of the Registered Agent.

GSK Registered Agents, Inc., a Florida

corporation

Bruce D. Green, President

Dated: January 7, 2020

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