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Fax Number : (850)617-6381

From:

Account Name : RICHARD D. SABA Account Number : 070540000565 Phone : (941)952-0990 Fax Number : (941)954-0361

**Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please. **

Email Address: ___kjohnson@ballastgroup.com ____

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FLORIDA LIMITED LIABILITY CO.

The Ballast Group LLC

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ARTICLES OF ORGANIZATION OF THE BALLAST GROUP LLC

The undersigned, a member or authorized representative, hereby subscribes to these Articles of Organization to form a limited liability company (the "Company") under the Florida Limited Liability Company Act (Chapter 605, Florida Statutes) and in accordance with F.S.§605.0201.

ARTICLE I

The name of the limited liability company is:

The Ballast Group LLC

ARTICLE II

The mailing address and street address of the principal office of the limited liability company is:

Principal Office: 825 S. Osprey Ave. #201, Bldg. 1 Sarasota, FL 34236 Mailing Address: 825 S. Osprey Ave. #201, Bldg. 1 Sarasota, FL 34236

ARTICLE III

The name and the Florida street address of the limited liability company's initial registered agent are:

Richard D. Saba, Esq. Richard D. Saba, P.A. 2033 Main Street, Suite 400 Sarasota, Florida 34237

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties and am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S.

Richard D. Saba As Registered Agent

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ARTICLE IV

The company shall be a member managed company and the name and address of the authorized member to manage ("AMBR") and control the limited liability company is

AMBR

Kellee Marie Johnson 825 S. Osprey Ave. #201, Bldg. 1 Sarasota, FL 34236

ARTICLE V

In accordance with F.S.§605.0207, the Company's existence shall begin at the date and time these Articles of Organization are filed, as evidenced by the Department of State's date and time endorsement.

ARTICLE VI

The Articles of Organization may be amended in the manner provided in the Operating Agreement of the limited liability company.

In witness whereof, the undersigned member or authorized representative has executed these Articles of Organization as of the day of December, 2019 the "Execution Date").

Richard D. Saha

Authorized Representative

(In accordance with section 605.0203(1)(b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.)