

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L19000270138  
FILED 8:00 AM  
October 29, 2019  
Sec. Of State  
jafason

**Article I**

The name of the Limited Liability Company is:

PAM USA LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

1923 NE 4TH TERRACE  
CAPE CORAL, FL. UN 33909

The mailing address of the Limited Liability Company is:

3800 WOODWARD AVE, SUITE 1006  
DETROIT, MI. 48201

**Article III**

Other provisions, if any:

IMPORT/EXPORT, SANITATION, RENT

**Article IV**

The name and Florida street address of the registered agent is:

STEPHANE G SERRA  
1923 NE 4TH TERRACE  
CAPE CORAL, FL. 33909

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CROS THIERRY

### **Article V**

The name and address of person(s) authorized to manage LLC:

Title: MGR  
STEPHANE SERRA  
3800 WOODWARD AVE, SUITE 1006  
DETROIT, MI. 48201

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### **Article VI**

The effective date for this Limited Liability Company shall be:

01/01/2020

Signature of member or an authorized representative

Electronic Signature: STEPHANE SERRA

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.