

Division of Corporations

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Florida Department of State
Division of Corporations
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**FLORIDA LIMITED LIABILITY CO.
P&A HOLDINGS, LLC**

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Page Count	02
Estimated Charge	\$160.00

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November 8, 2019

FLORIDA DEPARTMENT OF STATE
Division of Corporations

FWLW BURNETT

SUBJECT: P&A HOLDINGS, LLC
REF: W19000098741

We received your electronically transmitted document. However, the document has not been filed. Please make the following corrections and refile the complete document, including the electronic filing cover sheet.

The name designated in your document is unavailable since it is the same as, or it is not distinguishable from the name of an existing entity.

Please select a new name and make the correction in all the appropriate places. One or more words may be added to make the name distinguishable from the one presently on file. A search for name availability can be made on the Internet through the Division's records at www.sunbiz.org.

Please note the name of a limited liability company must contain the words "Limited Liability Company," the abbreviation "L.L.C.", or the designation "LLC". The following suffixes are no longer acceptable: "Limited Company," "L.C.," "LC.," "Ltd.," and "Co."

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

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Naysa Culligan
Regulatory Specialist II

FAX Aud. #: E19000329268
Letter Number: 619A00023123

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**ARTICLES OF ORGANIZATION
OF
PAR HOLDINGS, LLC**

ARTICLE I

The name of the limited liability company formed hereby is PAR HOLDINGS, LLC (the "Limited Liability Company").

ARTICLE II

The duration of the Limited Liability Company shall be perpetual.

ARTICLE III

The principal office and mailing address of the Limited Liability Company shall be as follows:

3001 NW 17th Avenue
Miami, Florida 33142

ARTICLE IV

The Registered Agent of the Limited Liability Company and his street address in the State of Florida are as follows:

Richard A. Wood
1395 Brickell Avenue, 14th Floor
Miami, Florida 33131

ARTICLE V

The Limited Liability Company shall be manager-managed. The names and addresses of the initial Managers are as follows:

Pedro O. Rodriguez
3001 NW 17th Avenue
Miami, Florida 33142

Ana V. Rodriguez
3001 NW 17th Avenue
Miami, Florida 33142

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Audit No. H19000329268 3**ARTICLE VI**

The effective date of formation of the Limited Liability Company shall be as of November 4, 2019.



Richard A. Wood,
as Authorized Representative of the Member

**CERTIFICATE OF DESIGNATION OF REGISTERED AGENT
AND ACCEPTANCE OF DESIGNATION**

Pursuant to the provisions of Section 605.0113, Florida Statutes, the undersigned limited liability company organized under the laws of the state of Florida, submits the following statement in designating its Registered Office and Registered Agent in the State of Florida:

1. The name of the limited liability company is PAR HOLDINGS, LLC.
2. The name and address of the Registered Agent and Office is:

Richard A. Wood
1395 Brickell Avenue, 14th Floor
Miami, Florida 33131

Having been named as Registered Agent and to accept service of process for the above stated limited liability company at the place designated in this Certificate, I hereby accept the appointment as Registered Agent and agree to act in this capacity. I further agree to comply with the provisions of all Statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as Registered Agent as provided for in Chapter 605, F.S.



Richard A. Wood, Registered Agent
Date: November 4, 2019

PAR HOLDINGS, LLC



By: _____

Richard A. Wood,
as Authorized Representative of the Member

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