Florida Department of State

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FLORIDA LIMITED LIABILITY CO. Hotel Capital Group LLC

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ARTICLES OF ORGANIZATION OF HOTEL CAPITAL GROUP LLC

The undersigned, for the purpose of forming a limited liability company for profit under the laws of Florida, adopts the following Articles of Organization:

Article I Name

The name of this limited liability company is: Hotel Capital Group LLC

Article II Principal Office and Mailing Address

The principal office and mailing address of this limited liability company shall be 9375 East Shea Boulevard, Suite 100, Scottsdale, Arizona 85260.

Article III Initial Registered Agent and Address

The name and street address of the initial registered agent of this limited liability company are:

Christopher A. Walker, Esq. Lippes Mathias Wexler Friedman LLP 822 US Highway A1A N, Suite 101 Ponte Vedra Beach, Florida 32082

Article IV Effective Date

The existence of this limited liability company shall commence on the date these Articles are filed with the Florida Department of State.

Article V Purposes

This limited liability company is organized for the purpose of transacting any or all lawful business permitted under the laws of the United States of America and of the State of Florida.

Article VI Management

This limited liability company shall be managed by one or more managers and is, therefore, a manager-managed company. The managers shall be elected in the manner set forth in the Operating Agreement. The managers shall have the responsibilities accorded to them by the members as set out

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in the Operating Agreement. The name and street address of the initial manager of this limited liability company are:

Chris Balestrino 9375 East Shea Boulevard, Suite 100 Scottsdale, Arizona 85260

Article VII Operating Agreement

The initial Operating Agreement of this limited liability company shall be adopted by the members. The Operating Agreement shall be altered, amended, restated or repealed from time to time as provided in the Operating Agreement.

IN WITNESS WHEREOF, the undersigned authorized representative of a member has executed these Articles of Organization on November 5, 2019.

Christopher A. Walker, Esq., Authorized Representative

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for Hotel Capital Group LLC at the place designated in Article III above, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.

Christopher A. Walker, Esq., Registered Agent