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Division of Corporations

Division of Corporations

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From:

Account Name : CORPORATE CREATIONS INTERNATIONAL INC.

Account Number : 110432003053 Phone : (561)694-8107

Fax Number : (561)694-1639

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Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

FLORIDA LIMITED LIABILITY CO. Lecesse Merrimack Noma, LLC

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ARTICLES OF ORGANIZATION

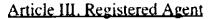
Article I. Name

The name of this Florida limited liability company is: Lecesse Merrimack Noma, LLC

Article II. Address

The street address of the Company's initial principal office is: Lecesse Merrimack Noma, LLC 650 S. Northlake Blvd., Suite 450 Altamonte Springs FL 32701

The mailing address of the Company's initial principal office is: Lecesse Merrimack Noma, LLC 650 S. Northlake Blvd., Suite 450 Altamonte Springs FL 32701



The name and street address of the Company's registered agent is:

Lecesse Development Corporation 650 S. Northlake Blvd., Suite 450 Altamonte Springs FL 32701

Article IV. Transferability of Membership Interests

No members shall have the right to assign their membership interests in the Company without the written agreement of all of the membership interests, unless otherwise provided in the Company's Operating Agreement. If the assignment is not approved by all of the membership interests, the assignee shall have no right to become a member, to participate in the management of the Company, or to exercise any other rights or powers of a member. The assignee shall merely be entitled to receive the share of profits and other distributions and the allocation of income, gain, loss deduction, credit or similar item to which the assignor was entitled, to the extent assigned.

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Article V. Distribution of Profits

Unless otherwise provided in the Company's Operating Agreement, there shall not be any distribution of profits unless each separate distribution is approved by the affirmative vote of members who own more than 50% of the voting interest in the Company. The voting members shall have complete discretion on when and if to approve any distribution of profits.

Article VI. Management

This will be a manager-managed company. The name and address of each manager is:

Salvador Leccese 650 S. Northlake Blvd., Suite 450 Altamonte Springs FL 32701

Article VII. Company Existence

The Company's existence shall begin effective as of November 4, 2019.

The undersigned authorized representative of a member executed these Articles of Organization on 11/4/2019.

/s/ Caitlin Lazarus

CORPORATE CREATIONS INTERNATIONAL INC. Jim "JP" Perkins Executive Vice President and Chief Relationship Officer by Caitlin Lazarus as attorney-in-fact

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STATEMENT OF REGISTERED AGENT

<u>LIMITED LIABILITY COMPANY</u>:

Lecesse Merrimack Noma, LLC

REGISTERED AGENT/OFFICE:

Lecesse Development Corporation 650 S. Northlake Blvd., Suite 450 Altamonte Springs FL 32701

I agree to act as registered agent to accept service of process for the company named above at the place designated in this Statement. I agree to comply with the provisions of all statutes relating to the proper and complete performance of the registered agent duties. I am familiar with and accept the obligations of the registered agent position.

/s/ Caitlin Lazarus

LECESSE DEVELOPMENT CORPORATION by Caitlin Lazarus as attorney-in-fact

Date: November 4, 2019.

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