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FLORIDA LIMITED LIABILITY CO. LORD&THOMAS LATIN AMERICA LLC

| Certificate of Status | 0 |
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ARTICLES OF ORGANIZATION FOR FLORIDALIMITED LIABILITY COMPANY

ARTICLE 1 - Name: The name of the Limited Liability Company is:

Lord&Thomas Latin America LLC

(Must end with the words "Limited Liability Company, "L.L.C.," or "LLC.")

ARTICLE II - Address:

The mailing address and street address of the principal office of the Limited Liability Company is:

| Principal Office Address: | Malling Address: |
|---------------------------|-----------------------|
| 2030 S. Douglas Rd | 2030 S. Douglas Rd |
| STE: 119 | STE: 119 |
| Coral Gables, FL 33134 | Coral_Gables_FL_33134 |

ARTICLE III - Registered Agent, Registered Office, & Registered Agent's Signature: (The Limited Liability Company cannot serve as its own Registered Agent. You must designate an individual or another business entity with an active Florida registration.)

The name and the Florida street address of the registered agent are:

Santiago Ignacio Puiggari Rodriguez

| Na | Die |
|--------------------------------|----------------------------|
| 2030 S. Douglas Rd S | TE: 119 |
| Florida street address (P.O. 1 | Box <u>NOT</u> acceptable) |
| Coral Gables | FL 33134 |
| City | Zip |

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and pecept the obligations of my position as registered agent as provided for in

 C_i (REQUIRED) istered Agent's Signature

(CONTINUED)

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ARTICLE IV-The name and address of each person suthorized to manage and control the Limited Liability Company:

Title: Name and Address: "AMBR" = Authorized Member "MGR" = Manager MGR Santiago Ignacio Puiggari Rodriguez 2030 S. Douglas Rd STE 119 Coral Gables, FL, 33134 AMBR Camila Maria Medici 2030 S. Douglas Rd STE 119 Coral Gables, FL, 33134 (Use attachment if necessary) ARTICLE V: Effective date, if other than the date of filing: _____ . (OPTIONAL) (If an effective date is listed, the date must be specific and cannot be more than five business days prior to or 90 days after the date of filing.) ARTICLE VI: Other provisions, if any. REQUIRED SIGNATURE: 100 Signature of a member or an authorized representative of a member. (In accordance with section 605.0203 (1) (b), Fiorida Statutes, the execution of this document constitutes an affirmation under the penalties of penjury that the facts stated herein are true. 0 I am aware that any false information submitted in a document to the Department of State constitutes a third/degree feiony as provided for in s.817.155, F.S.) -14 22 Santiago Ignacio Puiggari Rodriguez Ś Typed or printed name of signee

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