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COVER LETTER

	w Filing Section vision of Corporations	
SUBJEÇT:	Fletcher Black Redevelopme	ent, LLC
3000EQ1.		me of Limited Liability Company
The enclose	d Articles of Organization and	lice(s) are submitted for filing.
Please return	n all correspondence concernir	ng this matter to the following:
	Misty Kent	
•		Name of Person
	Royal American	
•		Firm/Company
	1002 W. 23rd Street, Ste. 400	
•		Address
	Panama City, FL 32405	
n	nisty.kent@royalamerican.com	City/State and Zip Code n
_	E-mail address; (to	be used for future annual report notification)
For further in	formation concerning this matt	ter, please call:
1	Misty Kent	850 769-898 1
_	Name of Person	Area Code Daytime Telephone Number
Enclosed is	a check for the following amor	unt:
\$125.00 Fil	ing Fee \$130,00 Filing Certificate of S	
	Mailing Address New Filing Section Division of Corporation	Street Address New Filing Section Division of Corporations

New Filing Section Division of Corporation P.O. Box 6327 Tallahassee, FL 32314 New Filing Section
Division of Corporations
Clifton Building
2661 Executive Center Circle
Tallahassee, FL 32301

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name: The name of the Limited Liability Company is:	
Fletcher Black Redevelopment, LLC	
(Must contain the words "Limited Liability	Company, "L.L.C.," or "L.L.C.")
ARTICLE II - Address: The mailing address and street address of the principal office of t	the Limited Liability Company is:
Principal Office Address:	Mailing Address:
Principal Office Address: 1002 W. 23rd Street, Suite 400	Mailing Address: 1002 W. 23rd Street, Suite 400
	 -
1002 W. 23rd Street, Suite 400	1002 W. 23rd Street, Suite 400

The name and the Florida street address of the registered agent are

Lauretta J. Pippin

Name

1022 W. 23rd Street, 3rd Floor

Florida street address (P.O. Box NOT acceptable)

Panama City, Florida 32405

City State Zip

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate. I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S..

Registered Agan s Signature (REQUIRED)

(CONTINUED)

ARTICLE IV-

The name and address of each person authorized to manage and control the Limited Liability Company;

	Name and Address:
"MGR" = Manager MGR	Waddell Plantation, Inc. 1002 W. 23rd Street, Suite 400 Panama City, FL 32405
AMBR	JBC of Panama City, Inc. 1002 W. 23rd Street, Suite 400 Panama City, FL 32405
AMBR	IVD Fletcher Black, LLC 1910 West Cass Street Tampa, FL 33606
417 1 12 S	
(Use attachment if necessary)	
RTICLE V: Effective date, if other than the da f an effective date is listed, the date must be s ne date of filing.)	te of filing:
RTICLE V: Effective date, if other than the date an effective date is listed, the date must be see date of filing.) Sote: If the date inserted in this block does not	specific and cannot be more than five business days prior to or 90 days after meet the applicable statutory filing requirements, this date will not be listed as

Typed or printed name of signee

Filing Fees:
\$125.00 Filing Fee for Articles of Organization and Designation of Registered Agent

\$ 30.00 Certified Copy (Optional)

S 5.00 Certificate of Status (Optional)

Lauretta J. Pippin