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ARTICLES OF ORGANIZATION OF CONCH CARTS, LLC

The undersigned, acting as the organizer of a limited liability company to be formed under the Florida Revised Limited Liability Company Act, as amended (the "Act"), hereby forms a Florida limited liability company (this "Company") pursuant to the Act and hereby sets forth the following Articles of Organization (these "Articles"):

ARTICLE I Name

The name of this Company shall be CONCH CARTS, LLC

ARTICLE II Place of Business

The principal place of business shall be 506 Fleming, Street, Key West, FL 33040 and the mailing address of this Company shall be 506 Fleming, Street, Key West, FL 33040, and such other place or places as may be designated by the manager from time to time.

ARTICLE III Registered Agent and Office

The initial registered agent for this Company shall be Robert A. Spottswood, Jr. and the address of the Registered Agent for service of process shall be 506 Fleming Street, Key West, FL 33040.

ARTICLE IV Management of Business

The Company shall be manager-managed. The initial Manager of the Company shall

Robert A. Spottswood, Jr. 506 Fleming Street Key West, FL 33040

The undersigned has executed these Articles of Organization on this 26° September 2019.

Robert A. Spottswood, Jr.

Manager

Prepared Dy:

Robert A. Spottswood, Jr., Esq. BAKBR HOSTIBTLBR, LLP 200 Crange Avonue, Suite 2300 Orlando, PL 32801-3455 (407)540-7933 Bar #115608

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CERTIFICATE OF DESIGNATION AND ACCEPTANCE OF REGISTERED AGENT (CONCH CARTS, LLC)

The undersigned, having been named Registered Agent and designated to accept service of process for the above-stated Company, at 506 Fleming Street, Key West, FL 33040, hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of the duties hereunder.

Dated this La day of Splendy, 2019.

Robert A. Spottswood, Jr