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FLORIDA LIMITED LIABILITY CO. McG, KITCH, & CO., LLC

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ARTICLES OF ORGANIZATION OF McG, KITCH, & CO., LLC

The undersigned, acting as the organizer of a limited liability company to be formed under the Florida Revised Limited Liability Company Act, as amended (the "Act"), hereby forms a Florida limited liability company (this "Company") pursuant to the Act and hereby sets forth the following Articles of Organization (these "Articles"):

ARTICLE I Name

The name of this Company shall be McG, KITCH, & CO., LLC

ARTICLE II Place of Business

The principal place of business of this Company shall be 5341 5th Avenue, Key West, Florida 33040 and the mailing address of this Company shall be 815 Duval Street, Key West, Florida 33040, Atm.: David Kitcho and Stephen McGonigle, and such other place or places as may be designated by the managers from time to time.

ARTICLE III Registered Agent and Office

The initial registered agent for this Company shall be Erica Hughes Sterling and the address of the Registered Agent for service of process shall be 500 Fleming Street, Key West, Florida 33040.

ARTICLE IV Management of Business

The Company shall be manager-managed. The initial Managers of the Company shall be David Kitcho and Stephen McGonigle, whose addresses are 814 Daval Street (Rear), Key West, Florida 33040.

The undersigned has executed these Articles of Organization on September

. 2019

David Kitcho Manager

Prenated Bri Erica Hughes Sterling, Bsq. Spottswood, Spottswood, Spottswood & Sterling, PLLC 500 Fleming Street Key West, FL 33040 (105)294-9536 Bar \$0519049

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CERTIFICATE OF DESIGNATION AND ACCEPTANCE OF REGISTERED AGENT (McG, KITCH, & CO, LLC)

The undersigned, having been named Registered Agent and designated to accept service of process for the above-stated Company, at 500 Fleming Street, Key West, Florida 33040, hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of the duties hereunder.

Dated this day of September, 2019.

Erica Hughes Sterling