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**FLORIDA LIMITED LIABILITY CO.  
NOVEL RENAL CARE, LLC**

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**ARTICLES OF ORGANIZATION  
OF  
NOVEL RENAL CARE, LLC**

**ARTICLE I  
NAME**

The name of the Company shall be: **NOVEL RENAL CARE, LLC**

**ARTICLE II  
ADDRESS AND PLACE OF BUSINESS**

The mailing and street address for the Company's principal office is 14134 NEPHRON LANE, HUDSON, FLORIDA 34667.

**ARTICLE III  
PERIOD OF DURATION**

The effective for the filing of these Articles of Organization shall be August 5, 2019, and thereafter the Company shall have perpetual duration.

**ARTICLE IV  
GENERAL POWERS**

The Company is formed for the purpose of conducting and undertaking, and shall have the power to conduct and undertake, any and all activities and actions authorized under Florida law.

**ARTICLE V  
OPERATING AGREEMENT**

The members of the Company may adopt an operating agreement pertaining to the regulation, management and other affairs of the Company (previously defined as the "Operating Agreement"), provided that such Operating Agreement shall not be inconsistent with these Articles of Organization or with the laws of the State of Florida. The Operating Agreement may be amended or repealed only in the manner now or hereafter prescribed therein, consistent with the laws of the State of Florida.

**ARTICLE VI  
MANAGEMENT**

All powers of the Company shall be exercised by or under the authority of the members and, except as otherwise provided in the Operating Agreement, the business and affairs of the Company shall be managed by or under the direction of one or more Managers (or Authorized Members). The initial sole Manager of the Company shall be MURALIDHAR K. ACHARYA, M.D.

**ARTICLE VII  
RIGHT TO CONTINUE BUSINESS**

Upon the death, retirement, resignation, expulsion, bankruptcy, or dissolution of a member or the occurrence of any other event which terminates the continued membership of a member in the Company, the business of the Company shall not cease and the Company shall not be dissolved except by the

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ARTICLES OF ORGANIZATION OF  
NOVEL RENAL CARE, LLC3.12.2019  
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unanimous consent of the remaining members or as otherwise provided in the Operating Agreement of the Company.

**ARTICLE VIII  
RESTRICTIONS ON MEMBERSHIP**

New members shall be admitted to the Company in accordance with the Operating Agreement of the Company. A member's interest in the Company may not be sold or otherwise transferred except as provided for in the Company's Operating Agreement.

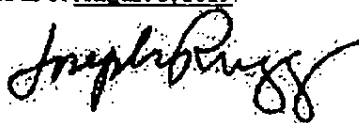
**ARTICLE IX  
REGISTERED OFFICE AND REGISTERED AGENT**

The street address of the Company's initial registered office in Florida is 401 EAST JACKSON STREET, SUITE 3100, TAMPA, FLORIDA 33602, and the name of its initial registered agent at such address is JOSEPH RUGG. The Company may change its registered office or its registered agent or both by making such filings as required by Florida Statutes.

**ARTICLE X  
ACKNOWLEDGMENT**

The members of the Company, through their undersigned authorized representative, do hereby certify that the foregoing constitutes the Novel Renal Care, LLC Articles of Organization, which may be amended from time to time by consent of the members holding a majority of the voting interests of the Company, or otherwise in the manner now or hereafter prescribed in the Operating Agreement, consistent with the laws of the State of Florida.

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization effective this 5<sup>th</sup> day of August, 2019, and to be effective for all purposes as of August 5, 2019.



\_\_\_\_\_  
JOSEPH RUGG, Authorized Person

**ACCEPTANCE BY REGISTERED AGENT**

Having been appointed the registered agent of NOVEL RENAL CARE, LLC, the undersigned accepts such an appointment, agrees to act in such capacity and accepts the obligations proposed by Section 605.0113, Florida Statutes.

EXECUTED this 5<sup>th</sup> day of August, 2019.



\_\_\_\_\_  
JOSEPH RUGG, Authorized Person