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Florida Department of State
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From: Account Name : RASCO KLOCK PEREZ & NIETO, P.L.
Account Number : 104076000124
Phone : (305)476-7100
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SECRETARY OF STATE
TALLAHASSEE, FLORIDA

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**FLORIDA LIMITED LIABILITY CO.
ECKER RE, LLC**

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**ARTICLES OF ORGANIZATION
FOR
FLORIDA LIMITED LIABILITY COMPANY**

ARTICLE I. - Name

The name of the Limited Liability Company is:

ECHER RE, LLC

ARTICLE II. - Address

The mailing address and street address of the principal office of the Limited Liability Company is:

c/o Miami Corporate Systems, LLC
2555 Ponce de Leon Boulevard, Suite 600
Coral Gables, Florida 33134

ARTICLE III. - Registered Agent, Registered Office, & Registered Agent's Signature:

The name and the Florida street address of the registered agent are:

Miami Corporate Systems, LLC
2555 Ponce de Leon Boulevard,
Suite 600
Coral Gables, Florida 33134

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.

Audit No: H190002125093
This instrument was prepared by:
Ramon E. Rasco, Esq.
Miami Corporate Systems, LLC
2555 Ponce de Leon Blvd., Suite 600
Coral Gables, Florida 33134
(305) 476-7100

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TALLAHASSEE, FLORIDA

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REGISTERED AGENT:

Miami Corporate Systems, L.L.C,
a Florida limited liability company

By 
Ramon E. Rasco, Manager

ARTICLE IV. – Management:

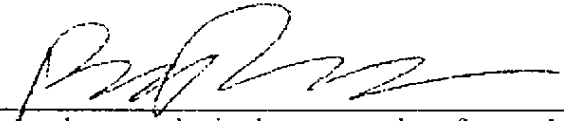
The Limited Liability Company is to be managed and controlled by one or more managers.
The name and address of the managers who are to serve as initial managers are:

MARIA TERESA ECHAVE MARTINEZ
Sierra Gorda 274 Lomas de Chapultepec,
11000 Mexico, D.F.

ANGEL MANUEL HERNAIZ DIEZ
Sierra Gorda 274 Lomas de Chapultepec,
11000 Mexico, D.F.

ARTICLE V. – Indemnification:

The Company shall indemnify any present or former manager, officer or director and shall advance expenses on behalf of any such manager, officer or director, in each case, to the fullest extent now or hereafter permitted by law.


Signature of a member or authorized representative of a member.

(In accordance with section 605.0203(1) (b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perjury that the facts stated herein are true. I am aware that any false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S.)

Audit No., H19000212509 3
This instrument was prepared by:
Ramon E. Rasco, Esq.
Miami Corporate Systems, L.L.C.
2555 Ponce de Leon Blvd., Suite 600
Coral Gables, Florida 33134
(305) 476-7100

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