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FLORIDA LIMITED LIABILITY CO. M & J HIGHLANDS AUTOMOTIVE, LLC

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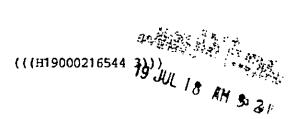
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ARTICLES OF ORGANIZATION M & J HIGHLANDS AUTOMOTIVE, LLC

The undersigned certify that they are hereby forming a limited liability company under the laws of the State of Florida, providing for the formation, rights, privileges, and immunities of limited liability companies for profit. They further declare that the following Articles shall serve as the Charter and authority for the conduct of business of the limited liability company.

ARTICLE I NAME AND PRINCIPAL PLACE OF BUSINESS

The name of the limited liability company shall be M & J HIGHLANDS AUTOMOTIVE, LLC and its principal office shall be located at 504 S. Main Avenue, Lake Placid, Florida 33852, but it shall have the power and authority to establish branch offices at any other place or places as the members may designate. The mailing address shall be 1606 Meadowbrook Street, Lake Placid, Florida 33852. The names and addresses of the members of the limited liability are as follows:

Name: Address:

JOSE ELISEO MENDOZA 108 Sunflower Drive

Lake Placid, Florida 33852

RICARDO JARAMILLO, JR. 1606 Meadowbrook Street

Lake Placid, Florida 33852

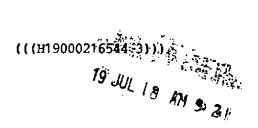
ARTICLE II PURPOSES AND POWERS

The limited liability company is authorized to engage in any activity or business authorized under the Florida Statutes.

ARTICLE III MANAGEMENT

Management of this limited liability company shall be member managed.

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ARTICLE IV DURATION

This limited liability company shall exist perpetually from the date of the filing of these Articles with the Florida Secretary of State, or until dissolved in a manner provided by law, or as provided in the regulations adopted by the members.

ARTICLE V INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The address of the initial registered office of the limited liability company is 300 Dal Hall Boulevard, Lake Placid, Florida 33852, and the name of the company's initial registered agent at that address is SHEEHAN & CELAYA, P.A.

The undersigned, JOSE ELISEO MENDOZA and RICARDO JARAMILLO, JR., being all of the members of the limited liability company, certify that this instrument constitutes the proposed Articles of Organization of M & J HIGHLANDS AUTOMOTIVE, LLC.

Executed by the undersigned, at Lake Placid, Florida, on this _____ day of July, 2019.

JOSE ELISEO MENDOZA Meyhber

RICARDO JAKAMILLO, JR., Member

STATE OF FLORIDA COUNTY OF HIGHLANDS

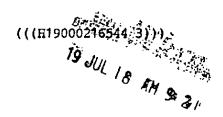
The foregoing instrument was acknowledged before me this // day of July, 2019, by JOSE ELISEO MENDOZA and RICARDO JARAMILLO, JR. who are () personally known to me, or who have () produced their struck of th

GAIL A LIPSCOMB
Commission # GG 116821
Expires August 28, 2021
Banded Taru Bodgel Helany Services

GAIL A. LIPSCOMB Notary Public, State of Florida

(Affix Seal)

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STATEMENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.

SHEEHAN & CELAYA, P.A.

ROBERTO P. CELAYA

Resident Agent