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June 12, 2019

Florida Department of State Division of Corporations P.O. Box 6327 Tallahassee, FL 32314

Re: JSA Marketing & Consulting, LLC

Dear Sir or Madam:

Enclosed for filing is the original copy of the Articles of Organization of the above referenced entity. Upon filing, please return the stamped copy of the filed Articles of Organization to me in the enclosed postage paid envelope.

I am enclosing our firm check in the amount of \$125.00 to cover the filing fee for the entity.

If you have any questions, please contact me.

Very truly yours.

Joshua T. Keleske

JTK: je Enclosures



ARTICLES OF ORGANIZATION OF JSA MARKETING AND CONSULTING, LLC

The undersigned authorized representative does hereby certify that the persons so identified herein have associated themselves together for the purpose of forming a limited liability company (the "Company") under the laws of the State of Florida.

ARTICLE I NAME

The name of the Company shall be: JSA MARKETING AND CONSULTING, LLC

ARTICLE II ADDRESS AND PLACE OF BUSINESS

The mailing and street address for the Company's principal office is 3200 W. Bay Villa Ave., Tampa, FL 33611.

ARTICLE III MANAGEMENT

The Company shall be manager-managed. The initial manager is JAMIE S. APPEL, whose address is 3200 W. Bay Villa Ave., Tampa, FL 33611.

ARTICLE IV REGISTERED OFFICE AND REGISTERED AGENT

The street address of the Company's initial registered office in Florida is 3200 W. Bay Villa Ave., Tampa, Fl. 33611, and the name of its initial registered agent is JAMIE S. APPEL. The Company may change its registered office or its registered agent or both by filing with the Department of State of the State of Florida a statement complying with Section 605.0014, Florida Statutes.

ARTICLE V ACKNOWLEDGMENT

The members of the Company, through their undersigned authorized representative, do hereby certify that the foregoing constitutes the proposed Articles of Organization of JSA MARKETING AND CONSULTING, LLC. These Articles of Organization may be amended from time to time by consent of the members holding a majority of the voting interests of the Company, or otherwise in the manner now or hereafter prescribed in the Company's Operating Agreement, consistent with the laws of the State of Florida.

ARTICLES OF ORGANIZATION OF JSA MARKETING AND CONSULTING, LLC

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	IN WITNESS	WHEREOF, the under	rsigned has executed these Articles of Organization this \\
day of _	June	, 2019.	
			JAMIE S. APPEL, Authorized Agent

ACCEPTANCE BY REGISTERED AGENT

Having been appointed the registered agent of JSA MARKETING AND CONSULTING, LLC, the undersigned accepts such an appointment, agrees to act in such capacity and accepts the obligations proposed by Section 605.0113, Florida Statutes.

EXECUTED this 117 day of JWE , 2019.

JAMIES, APPEL

FILED

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