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FLORIDA LIMITED LIABILITY CO.

Icehouse Management Services, LLC

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ARTICLES OF ORGANIZATION OF ICEHOUSE MANAGEMENT SERVICES, LLC

The undersigned, as the authorized representative of the member of this limited liability company formed under the Florida Revised Limited Liability Company Act, Chapter 605, Florida Statutes (2018), adopts the following Articles of Organization for such limited liability company:

ARTICLE I Name

The name of the Company is ICEHOUSE MANAGEMENT SERVICES, LLC.

ARTICLE II

Principal Office and Mailing Address

The Company's mailing address and the street address of its principal office is:

895 South Palafox St. Pensacola, FL 32502

ARTICLE III Initial Registered Agent

The name and street address of the Company's initial registered agent for service of process is:

Stephen R. Moorhead 127 Palafox Place, Suite 200 Pensacola, FL 32502

ARTICLE V

Managers

The Company shall be manager managed. The name and address of the initial manager

Douglas C. Halford 895 South Palafox St. Pensacola, FL 32502

Dated this 21 day of May, 2019.

Stephen R. Moorhead, as authorized representative for the members

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ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept service of process for ICEHOUSE MANAGEMENT SERVICES, LLC, at the place designated as the registered office, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the duties and obligations of my position as registered agent.

Dated this 20 day of May, 2019.

Stephen R. Moorhead

127 Palafox Place, Suite 200

Pensacola, FL 32502 Registered Agent

SECRETARY OF STATE