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PREPARED BY: Manuel A, Rambrez, Esq. 1805 Ponce de Leon Blvd. Suite 500 Cotal Gables, Florida, 33134

ARTICLES OF ORGANIZATION OF KORA 3967, LLC, a Florida Limited Liability Company

PREAMBLE

We, the undersigned, do hereby associate ourselves under the following Articles, for the purpose of forming a limited liability company under the laws of the State of Florida.

ARTICLE I

The name and principal place of business of the limited liability company shall be:

KORA 3967, LLC, a Florida Limited Liability Company 1805 Ponce de Leon Blvd., Suite 500 Coral Gables, FL 33134

ARTICLE II GENERAL NATURE OF BUSINESS

The general nature of the business to be transacted by this limited liability company is:

(1) To engage in any activity or business permitted under the laws of the United States and the State of Florida, except business governed by other regulatory statutes.

ARTICLE III LIMITED LIABILITY COMPANY POWERS

This Limited company shall have all powers now and hereafter granted Limited Liability Companies for profit under the laws of the State of Florida.

ARTICLE IV TERM OF EXISTENCE

This limited liability company shall exist perpetually.



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ARTICLE V MEMBERS WITH INTEREST IN LLC AND MANAGEMENT

(1) The business of this limited liability company shall be conducted by the following Managers:

<u>NAME</u> <u>ADDRESS</u>

IGNACIO JAVIER MACAYO 1805 Ponce de Leon Boulevard

Suite 500

Coral Gables, Florida 33134

MARIA CRISTINA GARRIDO 1805 Ponce de Leon Boulevard

Suite 500

Coral Gables, Florida 33134

ARTICLE VI STREET ADDRESS AND DESIGNATION OF REGISTERED AGENT

KORA 3967, LLC, desiring to organize under the laws of the State of Florida, has designated its principal office and mailing address at 1805 Ponce de Leon Blvd., Suite 500, Miami, FL 33136, and has named as its initial Registered Agent, MANUEL A. RAMIREZ, ESQ., whose address is 1805 Ponce de Leon Blvd, Suite 500, Coral Gabies, Florida, 33134.

DATED this 13th day of May, 2019.

By:___

MANUEL A RAMIREZ, as Attorney for

Kora 3967, LLC

ACKNOWLEDGMENT OF REGISTERED AGENT

I, MANUEL A. RAMIREZ, having been named to accept Service of Process for KORA 3967, LLC, a Florida Limited Liability Company, at the place designated in article VI of the attached Articles of Organization, I hereby accept to act in this capacity, accepting the duties as Registered Agent, and agree to comply with the provisions of said act relative to keeping open said office.

DATED this 13th day of May, 2019.

MANUEL A. RAMIREZ

Registered Agent