

**Electronic Articles of Organization  
For  
Florida Limited Liability Company**

L19000082025  
FILED 8:00 AM  
March 13, 2019  
Sec. Of State  
gmcleod

**Article I**

The name of the Limited Liability Company is:

JEFFREY F. SPAR, PHD, LLC

**Article II**

The street address of the principal office of the Limited Liability Company is:

9485 SUNST DRIVE  
SUITE A222  
MIAMI, FL. 33173

The mailing address of the Limited Liability Company is:

9485 SUNST DRIVE  
SUITE A222  
MIAMI, FL. 33173

**Article III**

The name and Florida street address of the registered agent is:

JEFFREY F SPAR  
9485 SUNSE DRIVE  
A222  
MIAMI, FL. 33173

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JEFFREY F. SPAR

## Article IV

The name and address of person(s) authorized to manage LLC:

Title: MGR  
JEFFREY F SPAR  
9485 SUNSET DRIVE SUITW A222  
MIAMI, FL. 33173

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Signature of member or an authorized representative

Electronic Signature: JEFFREY F. SPAR

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.

L19 000082025

Reinstatement Section

Attn: Tanya Moore

Fax: 1-850-245-6804

Tanya,

This letter serves to notify the state that I intend to liquidate my PA in the name of Jeffrey F Spar PHD PA and convert by business to new LLC in the name of Jeffrey F Spar PHD LLC. I will need some time for that transition before I can liquidate the PA. I am confirming that I own both entities.

Sincerely,

*Jeffrey F. Spar, PhD*  
Jeff Spar

305. 219. 0007

Tracking No. 500326311325