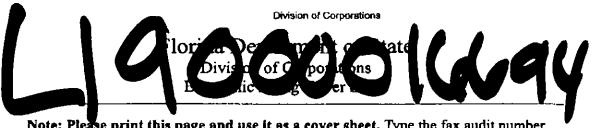
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FLORIDA LIMITED LIABILITY CO. HECKSHER PARTNERS USA, LLC

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ARTICLES OF ORGANIZATION OF HECKSHER PARTNERS USA, LLC

In forming a Florida Limited Liability Company (the "Company") under the Florida Revised Limited Liability Company Act (the "Act"), Chapter 605 of the Florida Statutes, the undersigned adopts the following Articles of Organization:

1. Name. The name of the limited liability company is:

HECKSHER PARTNERS USA, LLC

2. Address. The address of the principal office of the Company and its mailing address is:

701 NE 16th Terrace, Fort Lauderdale, FL 33301

- 3. Registered Agent and Address. The street address of the Company's initial registered office is 200 South Andrews Avenue, Suite 600, Fort Lauderdale, FL 33301 and the name of the initial registered agent at such office is PBYA Corporate Services, LLC.
 - 3. Management. The company shall be MANAGER MANAGED:

Manager: Thalius Hecksher

701 NE 16th Terrace

Fort Lauderdale, FL 33301

5. <u>Purpose</u>. The purpose for which this Company is organized is any and all lawful business.

IN WITNESS WHEREOF, the undersigned authorized representative has executed these Articles of Organization as of January 17, 2019

Edward F. Yevoli, Esq., Authorized Representative

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ACCEPTANCE BY REGISTERED AGENT

Having been named to accept service of process for, at the place designated in the Articles of Organization: (i) I agree to act in this capacity; (ii) I agree to comply with the provisions of all statues relative to the proper and complete performance of my duties; and (iii) I accept the duties and obligations of acting as registered agent pursuant to Section 605.0113 of the Act.

Dated as of January 17, 2019.

PBYA Corporate Services, LLC

By:

Edward V Yevoli, Manager

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