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Division of Corporations

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Account Name : C T CORPORATION SYSTEM

Account Number : FCA000000023 : (614)280-3338 Phone Fax Number : (954)208-0845

Enter the email address for this business entity to be used for future: annual report mailings. Enter only one email address please.

Email Address:___

FLORIDA LIMITED LIABILITY CO. Rays Baseball Club, LLC

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Help

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

ARTICLE I - Name: The name of the Limited Lia	bility Company is:			
Rays Baseball C	lub, LLC			
(Must	contain the words "Limited	Liability Company, "	L.L.C.," or "LLC.")	
ARTICLE II - Address: The mailing address and stre	et address of the principal	office of the Limited I	Liability Company is:	
<u>Prir</u>	cipal Office Address:		Mailing Address:	
c/o Arent Fox LI	P	c/o A	rent Fox LLP	
1717 K Street, N			K. Street, NW	
Washington, DC	20006	Wash	ington, DC 20006	
Washington, DC ARTICLE III - Registered (The Limited Liability Companother business entity with	Agent, Registered Office, any cannot serve as its own an active Florida registration	Wash & Registered Agent Registered Agent, Younnel One,)	ington, DC 20006	ρr
Washington, DC ARTICLE III - Registered (The Limited Liability Companother business entity with	Agent, Registered Office, any cannot serve as its own an active Florida registration	Wash & Registered Agent Registered Agent. You on.) d agent are:	ington, DC 20006	or
Washington, DC ARTICLE III - Registered (The Limited Liability Companother business entity with	Agent, Registered Office, any cannot serve as its own an active Florida registration eet address of the registere	Wash & Registered Agent Registered Agent. You on.) d agent are:	ington, DC 20006	or
Washington, DC ARTICLE III - Registered	Agent, Registered Office, any cannot serve as its own an active Florida registration eet address of the registere	Wash & Registered Agent n Registered Agent. You on.) d agent are: stem Name	ington, DC 20006	or
Washington, DC ARTICLE III - Registered (The Limited Liability Companother business entity with	Agent, Registered Office, any cannot serve as its own an active Florida registration eet address of the registere C T Corporation Systems 1200 South Pine Isl	Wash & Registered Agent n Registered Agent. You on.) d agent are: stem Name	ington, DC 20006 's Signature: ou must designate an individual	or
Washington, DC ARTICLE III - Registered (The Limited Liability Companother business entity with	Agent, Registered Office, any cannot serve as its own an active Florida registration eet address of the registere C T Corporation Systems 1200 South Pine Isl	Wash & Registered Agent n Registered Agent. You on.) d agent are: stem Name and Road	ington, DC 20006 's Signature: ou must designate an individual	or

place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S..

By: CT Corporation System

Registered Agent's Signature (REQUIRED)

Kathryn A. Widdoes, Assistant Secretary

(CONTINUED)

<u>Title:</u> "AMBR" = Authorized Member	Name and Address:
"MGR" = Manager	
AMGR	Richard Gale
	c/o Arent Fox LLP; 1717 K Street NW
	Washington, DC 200065
(Use attachment if necessary)	
CLE V: Effective date, if other than the date of effective date is listed, the date must be spette of filing.) If the date inserted in this block does not measurement's effective date on the Department of	eet the applicable statutory filing requirements, this date will not be list
CLE V: Effective date, if other than the date of effective date is listed, the date must be spete of filing.)	ecific and cannot be more than five business days prior to or 90 days a seet the applicable statutory filing requirements, this date will not be list
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CLE V: Effective date, if other than the date of effective date is listed, the date must be specified of filing.) If the date inserted in this block does not more procument's effective date on the Department of CLE VI: Other provisions, if any. REQUIRED SIGNATURE: Signature of a men This document is execute I am aware that any false:	nber or an authorized representative of a member. and in accordance with section 605.0203 (1) (b), Florida Statutes. information submitted in a document to the Department of State.

as

ARTICLE IV-

Filing Fees:
\$125.00 Filing Fee for Articles of Organization and Designation of Registered Agent
\$ 30.00 Certified Copy (Optional)
\$ 5.00 Certificate of Status (Optional)