Electronic Articles of Organization For Florida Limited Liability Company

L18000288745 FILED 8:00 AM December 17, 2018 Sec. Of State kbrumbley

Article I

The name of the Limited Liability Company is: MM&A USA LLC

Article II

The street address of the principal office of the Limited Liability Company is:

1110 BRICKELL AV 701B MIAMI, FL. 33131

The mailing address of the Limited Liability Company is:

1110 BRICKELL AV 701B MIAMI, FL. 33131

Article III

The name and Florida street address of the registered agent is:

GLSC AND COMPANY PLLC 6303 BLUE LAGOON DRIVE 200 MIAMI, FL. 33126

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: EDUARD BALTAR

Article IV

The name and address of person(s) authorized to manage LLC:

Title: MGR CUINA GUSTAVO 20100 W COUNTRY CLUB DR AVENTURA, FL. 33180

Title: MGR MARTINEZ DIEGO 1110 BRICKELL AV MIAMI, FL. 33131 L18000288745 FILED 8:00 AM December 17, 2018 Sec. Of State kbrumbley

Signature of member or an authorized representative

Electronic Signature: GUSTAVO CUINA

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.