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FLORIDA LIMITED LIABILITY CO.

Normandy Boulevard Animal Hospital RE Holdings, LLC

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Electronic Filing Menu

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Help

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ARTICLES OF ORGANIZATION

OF

NORMANDY BOULEVARD ANIMAL HOSPITAL RE HOLDINGS, LLC

Pursuant to Section 605.0201 of the Florida Revised Limited Liability Company Act, Florida Statutes, as amended from time to time (the "Act"), the following are adopted as the Articles of Organization of the limited liability company organized hereby:

ARTICLE I NAME

The name of the limited liability company is Normandy Boulevard Animal Hospital RE Holdings, LLC (the "Company").

ARTICLE II EFFECTIVE DATE AND DURATION

The effective date upon which this Company shall come into existence shall be the date these Articles of Organization are filed. Unless earlier terminated pursuant to the Act or the Operating Agreement (as defined in § 605.0105 of the Act) of the Company, the period of its duration shall be perpetual.

ARTICLE III ADDRESS

The mailing and street address of the principal office of the Company shall be 8615 Normandy Blvd., Jacksonville, Plorida 32221.

ARTICLE IV REGISTERED AGENT AND OFFICE

The initial registered office of the Company shall be 816 AlA North, Suite 204, Ponte Vedra Beach, Florida 32082, and its initial registered agent at such office shall be RegLevel LLC.

ARTICLE Y MANAGEMENT OF THE COMPANY

The Company will be managed by its members in accordance with and subject to requirements of the Act and Operating Agreement of the Company. The name and subject address of the initial members of this Company are:

Name

Address

George Khalil, D.V.M.

115 N. Smith Road Bloomington, IN 47408

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Robert Medlock, D.V.M.

115 N. Smith Road Bloomington, IN 47408

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IN WITNESS WHEREOF, the undersigned Momber of the Company has executed these Articles of Organization on behalf of the Company in accordance with § 605.0201 of the Act.

Dated this 1st day of October 2018.

By: George Khalil D.V.M., Member

H18000285185 3

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CERTIFICATE DESIGNATING REGISTERED OFFICE AND REGISTERED AGENT FOR THE SERVICE OF PROCESS WITHIN FLORIDA

In compliance with Chapter 605, Florida Statutes, as amended from time to time (the "Act"), the following is submitted:

Normandy Boulevard Animal Hospital RE Holdings, LLC, desiring to organize or qualify under the laws of the State of Florida as a limited liability company pursuant to the Act, hereby designates RezLegal, LLC as its registered agent to accept service of process within the State of Florida and the address of its registered office shall be 816 A1A North, Suite 204, Ponte Vedra Beach, Florida 32082.

Dated this 1st day of October, 2018.

Goorge Trains, 27, 7 May Mariou

Having been named as registered agent to accept service of process for the above stated limited liability company, at the place designated in this certificate, I hereby agree to accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Dated this 11 H day of October, 2018.

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REZLEGAL LLC

J. David Jeans, Vice President, Registered Agent

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