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(Requestor's Name)

(Address)

(Address)

(City/State/Zip/Phone #)

☐ PICK-UP

☐ WAIT

☐ MAIL

(Business Entity Name)

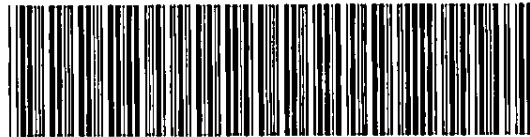
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**COVER LETTER**

**TO:** New Filing Section  
Division of Corporations

**SUBJECT:** PAVILO CNF, LLC  
(Name of Resulting Florida Limited Company)

The enclosed Articles of Conversion, Articles of Organization, and fees are submitted to convert an "Other Business Entity" into a "Florida Limited Liability Company" in accordance with s. 605.1045, F.S.

Please return all correspondence concerning this matter to:

Jose Manuel Torres

(Contact Person)

Fourshore Capital, LLC

(Firm/Company)

901 Ponce de Leon Blvd. Suite 402

(Address)

Coral Gables, FL 33134

(City, State and Zip Code)

jmtorres@fourshorecapital.com

E-mail Address: (to be used for future annual report notifications)

For further information concerning this matter, please call:

Jose Manuel Torres

(Name of Contact Person)

at ( 786 ) 535-4611

(Area Code) (Daytime Telephone Number)

Enclosed is a check for the following amount: (All checks processed by this office must be payable in US dollars and drawn on a bank located in the United States)

☒ \$150.00 Filing Fees  
(S25 for Conversion  
& S125 for Articles  
of Organization)

☐ \$155.00 Filing Fees  
and Certificate of  
Status

☐ \$180.00 Filing Fees  
and Certified Copy

☐ \$185.00 Filing Fees,  
Certified Copy, and  
Certificate of Status

**STREET ADDRESS:**

New Filing Section  
Division of Corporations  
Clifton Building  
2661 Executive Center Circle  
Tallahassee, FL 32301

**MAILING ADDRESS:**

New Filing Section  
Division of Corporations  
P. O. Box 6327  
Tallahassee, FL 32314

339209

**Articles of Conversion**  
For  
**"Other Business Entity"**  
Into  
**Florida Limited Liability Company**

These Articles of Conversion and attached Articles of Organization are submitted to convert the following "Other Business Entity" into a Florida limited liability company, in accordance with Sections 605.1045 and 607.1113, Florida Statutes.

1. The name of the "Other Business Entity" immediately prior to the filing of the Articles of Conversion is: PAVILO CNF, INC. (the "Corporation").
2. The "Other Business Entity" is a corporation first incorporated under the laws of Florida on December 20, 1968.
3. The name of the Florida limited liability company as set forth in the attached Articles of Organization is PAVILO CNF, LLC
4. The effective date of the conversion is upon filing of these Articles of Conversion with the Florida Department of State.
5. The plan of conversion has been approved in accordance with all applicable statutes.

Signed this 6<sup>th</sup> day of September 2018.

**Signature of Authorized Representative of Limited Liability Company:**

PAVILO CNF, LLC

By: \_\_\_\_\_

Name: Jose A. Costa, III

Title: Authorized Person

**Signature on behalf of Other Business Entity:**

PAVILO CNF, INC.

By: \_\_\_\_\_

Name: Jose A. Costa, III

Title: President

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**ARTICLES OF ORGANIZATION  
OF  
PAVILO CNF, LLC  
(A Florida Limited Liability Company)**

**ARTICLE I  
NAME**

The name of the limited liability company (the "Company") is: PAVILO CNF, LLC

**ARTICLE II  
ADDRESS**

The mailing address and street address of the principal office of the Company are: 901 Ponce de Leon Boulevard, Suite 402, Coral Gables, Florida 33134.

**ARTICLE III  
INITIAL REGISTERED OFFICE AND AGENT**

The name and Florida street address of the Company's initial registered agent are: Jose Manuel Torres, 901 Ponce de Leon Boulevard, Suite 402, Coral Gables, Florida 33134.

**ARTICLE IV  
EFFECTIVE DATE AND TIME**

These Articles of Organization are effective upon the filing of these Articles of Organization with the Florida Department of State.

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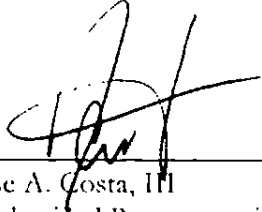
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**ARTICLE V  
MANAGEMENT**

The Company is a manager-managed company. The names and addresses of the managers are as follows:

<u>TITLE</u>	<u>NAME</u>	<u>ADDRESS</u>
Manager	Jose I. Smith	901 Ponce de Leon Blvd. Suite 402 Coral Gables, FL 33134
Manager	Maria Costa Smith	901 Ponce de Leon Blvd. Suite 402 Coral Gables, FL 33134
Manager	Margarita Costa Suarez	901 Ponce de Leon Blvd. Suite 402 Coral Gables, FL 33134
Manager	Jose A. Costa, III	901 Ponce de Leon Blvd. Suite 402 Coral Gables, FL 33134
Manager	Eduardo C. Costa	901 Ponce de Leon Blvd. Suite 402 Coral Gables, FL 33134

IN WITNESS WHEREOF, the undersigned has executed these Articles of Organization this 6th day of September 2018.

  
\_\_\_\_\_  
Jose A. Costa, III  
Authorized Representative

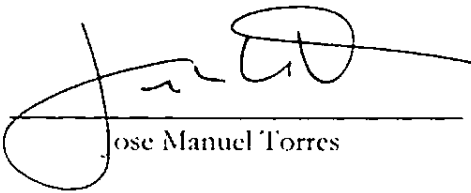
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**CERTIFICATE OF ACCEPTANCE  
BY  
REGISTERED AGENT**

Pursuant to the provisions of the Florida Revised Limited Liability Company Act, the undersigned submits the following statement in accepting the designation as registered agent of **PAVILO CNF, LLC**, a Florida limited liability company (the "Company"), in the Company's Articles of Organization:

Having been named as registered agent and to accept service of process for the Company at the registered office designated in the Company's Articles of Organization, the undersigned accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of its duties, and the undersigned is familiar with and accepts the obligations of its position as registered agent.

**IN WITNESS WHEREOF**, the undersigned has executed this Certificate this 6th day of September 2018.

  
\_\_\_\_\_  
Jose Manuel Torres

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SECURITY  
FALL ARIZONA