

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L18000205683
FILED 8:00 AM
August 28, 2018
Sec. Of State
cmwood

Article I

The name of the Limited Liability Company is:

N & M USA LLC

Article II

The street address of the principal office of the Limited Liability Company is:

478 E ALTAMONTE DR
108-450
ALTAMONTE SPRINGS, FL. US 32701

The mailing address of the Limited Liability Company is:

478 E ALTAMONTE DR
108-450
ALTAMONTE SPRINGS, FL. US 32701

Article III

The name and Florida street address of the registered agent is:

JOHN E DANIEL
217 N WESTMONTE DR
#2018
ALTAMONTE SPRINGS, FL. 32714

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JOHN E. DANIEL

Article IV

The name and address of person(s) authorized to manage LLC:

Title: AMBR
NILSON CORDEIRO DE SOUZA
478 E ALTAMONTE DR #108-450
ALTAMONTE SPRINGS, FL. 32701 US

Title: AMBR
MARCIA C CAETANO LEITE
478 E ALTAMONTE DR #108-450
ALTAMONTE SPRINGS, FL. 32701 US

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Signature of member or an authorized representative

Electronic Signature: NILSON CORDEIRO DE SOUZA

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.