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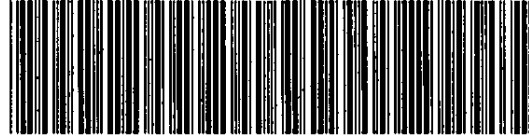
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TALLAHASSEE, FLORIDA  
SECRETARY OF STATE

**ARTICLES OF ORGANIZATION**

**FOR**

**BAPTIST MANAGEMENT SERVICES, LLC**  
a Florida limited liability company

**ARTICLE I - NAME**

The name of the Limited Liability Company is:

**BAPTIST MANAGEMENT SERVICES, LLC**

**ARTICLE II - ADDRESS**

The mailing address and the street address of the principal office of the Limited Liability Company is 6855 Red Road, Suite 600, Coral Gables, Florida 33143.

**ARTICLE III - DURATION**

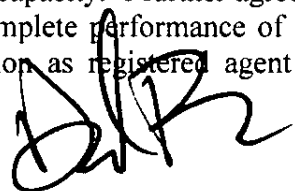
The period of duration for the Limited Liability Company shall be perpetual.

**ARTICLE IV - REGISTERED AGENT AND OFFICE**

The name and address of the initial registered agent of the Limited Liability Company is:

David R. Friedman, Esq.  
6855 Red Road, Suite 600  
Coral Gables, Florida 33143

Having been named as registered agent and to accept service of process for the above-named Limited Liability Company, at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.



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**DAVID R. FRIEDMAN, ESQ.**  
Registered Agent

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**ARTICLE V – MANAGEMENT**

The Limited Liability Company shall be managed by its Managers. The initial Manager for the Limited Liability Company and his address is:

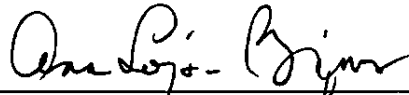
Matthew Arsenault                      6855 Red Road, Suite 600  
Coral Gables, Florida 33143

**ARTICLE VI – MEMBER**

The sole Member of the Limited Liability Company is Baptist Health Enterprises, Inc. a Florida corporation, whose address is 6855 Red Road, Suite 600, Coral Gables, Florida 33143.

Dated this 30<sup>th</sup> day of March, 2018.

**BAPTIST HEALTH ENTERPRISES, INC.**, a  
Florida corporation

By:   
**ANA LOPEZ-BLAZQUEZ**, Chief Executive  
Officer. This document is executed in  
accordance with Section 605.0203(1)(b),  
Florida Statutes. I am aware that any false  
information submitted in a document to the  
Department of State constitutes a third degree  
felony as provided for in section 817.155,  
Florida Statutes.

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