

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L18000086146
FILED 8:00 AM
April 05, 2018
Sec. Of State
mdsellers**

Article I

The name of the Limited Liability Company is:
HIGHLANDS GLOBAL CONSULTING LLC

Article II

The street address of the principal office of the Limited Liability Company is:
201 ALHAMBRA CIRCLE
SUITE 600
CORAL GABLES, FL. UN 33134

The mailing address of the Limited Liability Company is:
201 ALHAMBRA CIRCLE
SUITE 600
CORAL GABLES, FL. UN 33134

Article III

The name and Florida street address of the registered agent is:
AVALON INCORPORATORS LLC
999 BRICKELL AVENUE
SUITE 600
MIAMI, FL. 33130

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: CHARNEY PALACIOS

Article IV

The name and address of person(s) authorized to manage LLC:

Title: AMBR
ISABEL B CHARRY PARRA
201 ALHAMBRA CIRCLE SUITE 600
CORAL GABLES, FL. 33134 UN

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Signature of member or an authorized representative

Electronic Signature: CHARNEY PALACIOS

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.