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FLORIDA LIMITED LIABILITY CO. UpChurch Family Holdings, LLC

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ARTICLES OF ORGANIZATION

UPCHURCH FAMILY HOLDINGS, LLC

The undersigned, for the purpose of forming a limited liability company under the Florida Revised Limited Liability Company Act, Florida Statutes, Chapter 605, hereby makes, acknowledges and files the following Articles of Organization.

ARTICLE I

NAME AND ADDRESS

The name of the limited liability company shall be Upchurch Family Holdings, LLC (the "Company"). The mailing address and street address of the principal office of the Company in Florida shall be 135 West Bay Street, Suite 500, Jacksonville, Florida 32202.

ARTICLE II

REGISTERED OFFICE AND AGENT

The name and street address of the registered agent in the State of Florida are Michael Upchurch, 135 West Bay Street, Suite 500, Jacksonville, Florida 32202.

ARTICLE III

MANAGER

The Company shall be managed by one or more managers and is, therefore, a managermanaged limited liability company. The manager shall be elected in the manner set forth in the Operating Agreement of the Company. The manager shall hold the offices and have the responsibilities accorded to them by the members as set forth in the Operating Agreement. The names and addresses of the initial manager is Michael A. Upchurch, 135 West Bay Street, Suite 500, Jacksonville, Florida 32202.

IN WITNESS WHEREOF, the undersigned authorized representative has made and subscribed these Articles of Organization for the foregoing uses and purposes this 22nd day of March, 2018.

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CERTIFICATE OF DESIGNATION OF REGISTERED AGENT/REGISTERED OFFICE

3550233

Pursuant to the provisions of the Florida Statutes, Upchurch Family Holdings, LLC, a Florida limited liability company (the "Company"), submits the following statement in designating the registered office/registered agent of the Company in the State of Florida:

- 1. The name of the Company is Upchurch Family Holdings, LLC.
- The name and address of the registered agent and office are Michael A. Upchurch,
 135 West Bay Street, Suite 500, Jacksonville, Florida 32202.

ACKNOWLEDGMENT:

Having been named as registered agent and to accept service of process for the Company at the place designated in this Certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent, as provided for in the Florida Revised Limited Liability Company Act.

DATED: This 22rd day of March, 2018.

Michael A. Upchurch