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FLORIDA LIMITED LIABILITY CO.
NORTH FLORIDA TIRE AND AUTO CENTER, LLC

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ARTICLES OF ORGANIZATION

OF

NORTH FLORIDA TIRE AND AUTO CENTER, LLC

Pursuant to the Florida Limited Liability Company Act, Chap. 605.0201, Florida Statutes, as amended from time to time (the "Act"), the following are adopted as the Articles of Organization of the limited liability company organized hereby:

ARTICLE I NAME

The name of this limited liability company (the "Company") shall be NORTH FLORIDA TIRE AND AUTO CENTER, LLC.

ARTICLE II ADDRESS

The mailing address and the street address of the principal office of this Company shall be 155326 County Road 108, Yulee, Florida 32097.

ARTICLE III PURPOSE

The purpose for which the Company is organized is any and all lawful business.

ARTICLE IV REGISTERED AGENT

The initial registered office of this Company shall be 14 East Bay Street.

Jacksonville, Florida 32202, and its initial registered agent at such office shall be Milam.

Howard Nicandri Dees & Gillam, P.A.

(H180000607913)

CERTIFICATE DESIGNATING REGISTERED OFFICE AND REGISTERED AGENT FOR THE SERVICE OF PROCESS WITHIN FLORIDA

In compliance with Chapter 605, Florida Statutes, as amended from time to time (the "Act"), the following is submitted:

NORTH FLORIDA TIRE AND AUTO CENTER, LLC, desiring to organize or qualify under the laws of the State of Florida as a limited liability company pursuant to the Act, hereby designates Milam Howard Nicandri Dees & Gillam, P.A. as its registered agent to accept service of process within the State of Florida and the address of its registered office shall be 14 East Bay Street, Jacksonville, Florida 32202.

NORTH FLORIDA TIRE, AND AUTO

CENTER LLC

G. Alan Howard

Authorized Representative for Member

Having been named as registered agent to accept service of process for the above stated limited liability company, at the place designated in this certificate, we hereby agree to accept the appointment as registered agent and agree to act in this capacity. We further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and we are familiar with and accept the obligations of our position as registered agent.

DATED this day of February 2018.

Milam Howard Nicandri Gillam &

Renner, B.

G. Alan Howard, President

(H180000607913)

IN WITNESS WHEREOF, the undersigned, as an authorized representative for a member of this Company, has executed these Articles of Organization on behalf of this Company in accordance with §605.0203 of the Act.

NORTH FLORIDA TIRE AND AUTO

CENTER, I

G. Alan Howard

Authorized Representative for Member

Dated: February 2018.