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ARTICLES OF CONVERSION FOR OTHER BUSINESS ENTITY INTO A FLORIDA LIMITED LIABILITY COMPANY

These Articles of Conversion and attached Articles of Organization are submitted to convert the following "Other Business Entity" into a Florida limited liability company in accordance with Section 605.1045, Florida Statutes.

- The name of the "Other Business Entity" immediately prior to the filing of these Articles of Conversion is Queensborough Associates, L.P., a Georgia limited partnership.
- The "Other Business Entity" is a limited partnership first organized, formed or incorporated under the laws of the state of Georgia on July 14, 1992.
- 3. The name of the Florida limited liability company as set forth in the attached Articles of Organization is: QUEENSBOROUGH ASSOCIATES, LLC.
- The plan of conversion was approved in accordance with the Florida Revised Limited Liability Company Act and the Georgia Revised Uniform Limited Partnership Act.

IN WITNESS WHEREOF, the undersigned have executed these Articles of Conversion as of January 7, 2018.

> QUEENSBOROUGH ASSOCIATES, L.P., a Georgia limited partnership

By: Publix Super Markets, Inc., a Florida

corporation, General Partner John A. Atlaway, Jr., Senior Vice President

a Florida limited liability company By: Publix Super Markets, Inc., a Elorida corporation, Member 1/2

QUEENSBOROUGH ASSOCIATES, LLC.

ARTICLES OF ORGANIZATION OF QUEENSBOROUGH ASSOCIATES, LLC

ARTICLE 1 - NAME

The name of this limited liability company is Queensborough Associates, LLC (the "Company").

ARTICLE II - PRINCIPAL OFFICE

The mailing address and street address of the initial principal office of the Company is 3300 Publix Corporate Parkway, Lakeland, Florida 33811-3311.

ARTICLE III - INITIAL REGISTERED OFFICE AND AGENT

The street address of the initial registered office of the Company is 3300 Publix Corporate Parkway, Lakeland, Florida 33811-3311, and the name of the initial registered agent of the Company at that address is John A. Attaway, Jr.

ARTICLE IV - MANAGEMENT

The Company is a member-managed limited liability company. The initial members of the Company are Publix Super Markets, Inc., a Florida corporation and Real Sub, LLC, a Florida limited liability company.

John A. Attaway, Jr., Authorized Representative

ACCEPTANCE OF REGISTERED AGENT

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, Florida Statutes.

John A. Attaway, Jr.