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FLORIDA LIMITED LIABILITY CO.

Karen Bower Consulting LLC

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ARTICLES OF ORGANIZATION OF KAREN BOWER CONSULTING LLC

ARTICLE I NAME

The name of the limited liability company is KAREN BOWER CONSULTING LLC (the "Limited Liability Company").

ARTICLE II BUSINESS AND MAILING ADDRESS

The initial street address and mailing address of the Limited Liability Company is 4121 Water Oak Lane, Jacksonville, Florida 32210.

ARTICLE III REGISTERED OFFICE AND AGENT

The name of the initial registered agent of the Limited Liability Company in the state of Florida is Karen A. Bower. The registered office of the initial registered agent in the state of Florida is located at 4121 Water Oak Lane, Jacksonville, Florida 32210.

ARTICLE IV COMMENCEMENT OF EXISTENCE

The existence of the Limited Liability Company shall commence on the date of filing these Articles of Organization.

IN WITNESS WHEREOF, the undersigned, an authorized representative of the organizing member, has made and subscribed to these Articles of Organization this 2^{nd} day of January, 2018.

Karen A. Bower Organizing Member

(In accordance with section 605.0203(1)(b), Florida Statutes, the execution of this document constitutes an affirmation under the penalties of perfury that the facts stated herein are true.)

CERTIFICATE OF ACCEPTANCE OF DESIGNATION OF REGISTERED AGENT OF KAREN BOWER CONSULTING LLC

Pursuant to Section 605.0113 of the Florida Revised Limited Liability Company Act, the undersigned, having been designated as the initial Registered Agent for the service of process within the state of Florida upon KAREN BOWER CONSULTING LLC, a limited liability company organized under the laws of the state of Florida, does hereby accept the appointment as such Registered Agent for the above-named limited liability company, and does hereby agree to comply with the provisions of the Florida Revised Limited Liability Company Act and the general laws of the state of Florida relative to keeping open the Registered Office, which Registered Office is located at 4121 Water Oak Lane, Jacksonville, Florida 32210.

IN WITNESS WHEREOF, the undersigned has executed this Certificate this 2nd day of January, 2018.

Karen A. Bower

Its Authorized Representative