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**FLORIDA LIMITED LIABILITY CO.
McNAMARA 1991 FEDERAL, LLC**

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**ARTICLES OF ORGANIZATION
OF
McNAMARA 1991 FEDERAL, LLC**

The undersigned, acting as the organizer of a limited liability company to be formed under the Florida Revised Limited Liability Company Act, as amended (the "Act"), hereby forms a Florida limited liability company (this "Company") pursuant to the Act and hereby sets forth the following Articles of Organization (these "Articles"):

ARTICLE I

Name

The name of this Company shall be McNAMARA 1991 FEDERAL, LLC.

ARTICLE II

Place of Business

The principal place of business and mailing address of this Company shall be 522 Caroline Street, Key West, FL 33040, and such other place or places as may be designated by the member from time to time.

ARTICLE III

Registered Agent and Office

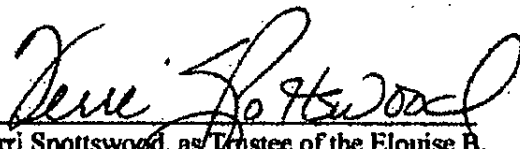
The initial registered agent for this Company shall be John M. Spottswood, Jr. and the address of the Registered Agent for service of process shall be 500 Fleming Street, Key West, FL 33040.

ARTICLE IV

Management of Business

The Company shall be member-managed. The initial Members of the Company shall be Terri Spottswood, as Trustee of the Elouise B. McNamara Family Trust w/a/d 12-27-12.

The undersigned has executed these Articles of Organization on this 7th day of December, 2017.


Terri Spottswood, as Trustee of the Elouise B.
McNamara Family Trust, w/a/d 12/27/12,
Authorized Member

Prepared By:
John M. Spottswood, Jr., Esq.
Spottswood, Spottswood,
Spottswood & Sterling, PLLC
500 Fleming Street
Key West, FL 33040
(305)294-9556
Bar #194909

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CERTIFICATE OF DESIGNATION
AND ACCEPTANCE OF REGISTERED AGENT
(McNAMARA 1991 FEDERAL, LLC)

The undersigned, having been named Registered Agent and designated to accept service of process for the above-stated Company, at 500 Fleming Street, Key West, FL 33040, hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of the duties hereunder.

Dated this 7th day of December 2017.



John M. Spottswood, Jr.

Prepared By:
John M. Spottswood, Jr., Esq.
Spottswood, Spottswood,
Spottswood & Sterling, PLLC
500 Fleming Street
Key West, FL 33040
(305)294-9356
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