

L17000243764 850-617-6381 Page 1/3

Florida Department of State
Division of Corporations
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To: Division of Corporations
Fax Number : (850) 617-6381

From: Account Name : SALOMON B. ESQUENAZI, P.A.
Account Number : I20130000020
Phone : (954) 989-4995
Fax Number : (954) 989-4991

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Email Address: corporate@esquenazi-law.com

FLORIDA LIMITED LIABILITY CO.
Alvanor LLC

Certificate of Status	1
Certified Copy	1
Page Count	02
Estimated Charge	\$160.00

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**ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED
LIABILITY COMPANY**

ARTICLE I. Name

The name of the Limited Liability Company is:

Alvanor LLC

ARTICLE II. - Address

The mailing address and street address of the principal office of the Limited Liability Company is:

50 Biscayne Blvd.,
Suite 5002
Miami, FL 33132

**ARTICLE III. - Registered Agent, Registered Office,
& Registered Agent's Signature:**

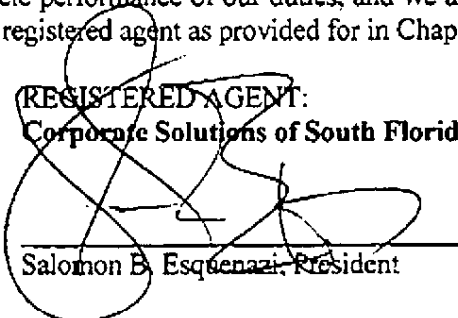
The name and the Florida street address of the registered agent are:

Corporate Solutions of South Florida, Inc.
4651 Sheridan Street, Suite 355,
Hollywood, FL 33021

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, we hereby accept the appointment as registered agent and agree to act in this capacity. We further agree to comply with the provisions of all statutes relating to the proper and complete performance of our duties, and we are familiar with and accept the obligations of our position as registered agent as provided for in Chapter 605, F.S.

REGISTERED AGENT:

Corporate Solutions of South Florida, Inc


Salomon B. Esquenazi, President

Audit No.: H17000309890 3
This instrument was prepared by:
Salomon B. Esquenazi, P.A.
4651 Sheridan Street, Suite 355
Hollywood, Florida 33021
(954) 989-4995

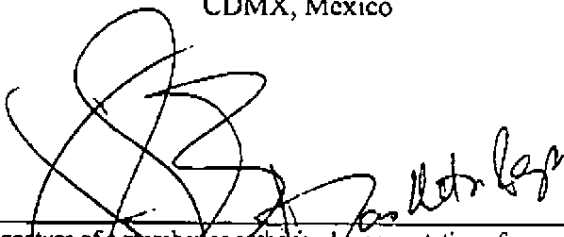
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STATE OF FLORIDA

Audit No: **H17000309890 3**

ARTICLE IV. – Management:

X The Limited Liability Company is to be managed by one or more managers and is, therefore, a manager-managed company. The name and address of the manager who is to serve as initial manager is:

Alvarez Norma, Marcos
Cda. Palomas 22, Piso 7
Reforma Social
11650 Miguel Hidalgo
CDMX, Mexico



Signature of a member or authorized representative of a member.
In accordance with section 605.0203 (1) (b), Florida Statutes,
I am aware that any false information submitted in a document to the Department of State
constitutes a third degree felony as provided for in s.817.155, F.S.

4847-3905-9031, v. 1

Audit No.: **H17000309890 3**
This instrument was prepared by:
Salomon B. Esquenazi, P.A.
4651 Sheridan Street, Suite 355
Hollywood, Florida 33021
(954) 989-4995

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