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ARTICLES OF CONVERSION For HORNE MANAGEMENT, INC. Into HORNE MANAGEMENT, LLC

The Articles of Conversion and attached Articles of Organization are submitted to convert the following "Other Business Entity" into a Florida Limited Liability Company in accordance with Section 605.1045, Florida Statutes.

- 1. The name of the "Other Business Entity" immediately prior to the filing of the Articles of Conversion is: HORNE MANAGEMENT, INC. (2500167769)
- 2. The "Other Business Entity" is a corporation first incorporated under the laws of the State of Florida on December 29, 2005.
- 3. The name of the Florida Limited Liability Company as set forth in the attached Articles of Organization, which shall constitute the public organic record: HORNE MANAGEMENT, LLC, filed with an effective date of November 16, 2017.
- 4. The plan of conversion has been approved in accordance with Sections 605.1041-605.1046, Florida Statutes.

Signed this Signed this May of November, 2017.

HORNE MANAGEMENT, LLC, 2

Florida limited liability company

William F. Horne, Manage

HORNE MANAGEMENT, INC.

Florida corporation

By:

William E. Horne, as President

ARTICLES OF ORGANIZATION OF

HORNE MANAGEMENT, LLC

The undersigned authorized representative does hereby certify that the persons so identified herein have associated themselves together for the purpose of forming a limited liability company (the "Company") under the laws of the State of Florida.

ARTICLE I NAME

The name of the Company shall be: HORNE MANAGEMENT, LLC.

ARTICLE II ADDRESS AND PLACE OF BUSINESS

The address of the principal office and the mailing address of this Company shall be:

Principal Office

Mailing Address

8198 Woodland Center Blvd. Tampa, FL 33614 8198 Woodland Center Blvd. Tampa, FL 33614

ARTICLE III EFFECTIVE DATE AND PERIOD OF DURATION

The effective date of these Articles shall be the date the Articles are filed with the Florida Secretary of State.

ARTICLE IV GENERAL POWERS

The Company is formed for the purpose of conducting and undertaking, and shall have the power to conduct and undertake, any and all activities and actions authorized under the Florida Revised Limited Liability Company Act, Chapter 605, Florida Statutes.

ARTICLE V MANAGEMENT

All powers of the Company shall be exercised by or under the authority of the manager and the business and affairs of the Company shall be managed by or under the direction of the Manager, except as otherwise provided in the operating agreement of the Company ("Operating Agreement"). The Manager shall be appointed, and shall have such authority as specifically provided by statute or by the Operating Agreement. The initial Manager shall be:

Manager

Addresses

William E. Horne

8198 Woodland Center Blvd. Tampa, FL 33614

ARTICLE VI **OPERATING AGREEMENT**

The members of the Company may adopt an operating agreement pertaining to the regulation, management, and other affairs of the Company (previously defined as the "Operating Agreement"), provided that such Operating Agreement shall not be inconsistent with these Articles of Organization or with the laws of the State of Florida. The Operating Agreement may be repealed or altered only in the manner now or hereafter prescribed therein, consistent with the laws of the State of Florida.

ARTICLE VII REGISTERED OFFICE AND REGISTERED AGENT

The street address of the Company's initial registered office in Florida is 8198 Woodland Center Blvd., Tampa, FL 33614 and the name of its initial registered agent is William E. Horne. The Company may change its registered office or its registered agent or both by filing with the Department of State of the State of Florida a statement complying with Section 605.0113, Florida Statutes.

ARTICLE VIII ACKNOWLEDGMENT

The members of the Company, through its undersigned authorized representative, do hereby certify that the foregoing constitutes the proposed Articles of Organization of Horne Management, LLC. These Articles of Organization may be amended from time to time by consent of the members holding a majority of the voting interests of the Company, or otherwise in the manner now or hereafter prescribed in the Company's Operating Agreement, consistent with the laws of the (MON 16 PH 3:2) State of Florida.

IN WITNESS WHEREOF, the undersigned authorized representative has executed these Articles of Organization this 67 day of November, 2017.

William E. Horne,

Authorized Representative

ACCEPTANCE BY REGISTERED AGENT

Having been appointed the registered agent of HORNE MANAGEMENT, LLC, the undersigned accepts such an appointment, agrees to act in such capacity and accepts the obligations set forth in Section 605.0113, Florida Statutes.

EXECUTED this 15th day of November, 2017.

William E. Horne

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