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FLORIDA LIMITED LIABILITY CO. JAM SPOTTSWOOD, LLC

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ARTICLES OF ORGANIZATION OF JAM SPOTTSWOOD, LLC

The undersigned, acting as the organizer of a limited liability company to be formed under the Florida Revised Limited Liability Company Act, as amended (the "Act"), hereby forms a Florida limited liability company (this "Company") pursuant to the Act and hereby sets forth the following Articles of Organization (these "Articles"):

ARTICLE I Name

The name of this Company shall be JAM SPOTTSWOOD, LLC.

ARTICLE II Place of Business

The principal place of business and mailing address of this Company shall be 500 Fleming Street, Key West, FL 33040, and such other place or places as may be designated by the manager from time to time.

ARTICLE III Registered Agent and Office

The initial registered agent for this Company shall be William B. Spottswood, Jr. and the address of the registered agent for service of process shall be 500 Fleming St., Key West, FL 33040.

ARTICLE IV Management of Business

The Company shall be manager-managed. The initial managers of the Company shall be JESSICA SPOTTSWOOD and MICHELLE SPOTTSWOOD.

The undersigned has executed these Articles of Organization on October 31, 2017.

WILLIAM B. SPOTTSWOOD, JR Authorized Representative

Prepared By:

William B. Spottswood, Jr., Esquire Spottswood, Spottswood & Sterling, PLLC 500 Fleming St. Key West, FL 33040 (305) 294-9556 Bar No. 073171

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CERTIFICATE OF DESIGNATION AND ACCEPTANCE OF REGISTERED AGENT (JAM SPOTTSWOOD, LLC)

The undersigned, having been named Registered Agent and designated to accept service of process for the above-stated Company, at 500 Fleming St., Key West, FL 33040, hereby agrees to act in this capacity, and further agrees to comply with the provisions of all statutes relative to the proper and complete performance of the duties hereunder.

Dated October 31, 2017.

William B. Spottswood, Jr

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