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Division of Corporations

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FLORIDA LIMITED LIABILITY CO.  
HARVARD SHARED SERVICES, LLC

Certificate of Status	0
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**ARTICLES OF ORGANIZATION  
OF  
HARVARD SHARED SERVICES, LLC**

The undersigned, being a duly authorized representative of the Member(s), desiring to form a limited liability company under and pursuant to the Florida Revised Limited Liability Company Act, Chapter 605, Florida Statutes (the "Act"), does hereby adopt the following Articles of Organization:

**ARTICLE I. NAME**

The name of the limited liability company is Harvard Shared Services, LLC (the "Company").

**ARTICLE II. ADDRESS**

The principal and mailing address office of the Company is:

201 S. Biscayne Boulevard, 24<sup>th</sup> Floor  
Miami, FL 33131

**ARTICLE III. REGISTERED AGENT AND OFFICE**

The Company designates 9200 South Dadeland Blvd, Suite 508, Miami, FL 33156 as the street address of the initial registered office of the Company and names United Corporate Services, Inc. as the Company's initial registered agent at that address to accept service of process within this state.

**ARTICLE IV. DURATION AND CONTINUATION**

The period of the Company's duration shall commence with the filing of these Articles of Organization with the Secretary of State, and shall continue perpetually, unless terminated in accordance with the Company's Operating Agreement or pursuant to the Act, as amended from time to time.

**ARTICLE V. MANAGEMENT**

The Company shall be conducted, carried on, and managed by its members.

**ARTICLE VI. PURPOSE**

The purpose for which the Company is being formed is to engage in any activity or business permitted under the laws of the United States and the State of Florida including activities within the United States and abroad.

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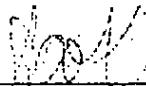
**ARTICLE VII. ADDITIONAL MEMBERS**

Additional Members may be admitted upon the written consent of the majority ownership interest, and upon the written application of such new Member, in the manner set forth in the Operating Agreement of the Company, if applicable.

**ARTICLE VIII. OPERATING AGREEMENT**

The power to adopt, alter, amend, or repeal the Operating Agreement of the Company shall be vested in the Members of the Company in the manner set forth in the Operating Agreement of the Company, if any.

IN WITNESS WHEREOF, the undersigned has hereunto set her hand this 29th of August, 2017.



\_\_\_\_\_  
Gabriela Botifoll,  
Duly Authorized Representative of the  
Member(s)

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**ACCEPTANCE OF REGISTERED AGENT**

The undersigned agrees to act as registered agent for Harvard Shared Services, LLC to accept service of process at the place designated in these Articles of Organization, and to comply with the provisions of Chapter 605, Florida Statutes, and acknowledges that the undersigned is familiar with, and accepts, the obligations of such position on this 29th day of August, 2017.

United Corporate Services, Inc.

By: Michael A. Barr

Name: Michael A. Barr

Title: President & CEO

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