

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L17000168767
FILED 8:00 AM
August 08, 2017
Sec. Of State
jareyes

Article I

The name of the Limited Liability Company is:

MCM AMERICA, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

1221 BRICKELL AVENUE SUITE 900
MIAMI, FL. 33131

The mailing address of the Limited Liability Company is:

15 W 43RD STREET
MAILBOX13
NEW YORK, NY. 10036

Article III

The name and Florida street address of the registered agent is:

WILLIAM F JARRETT JR
1221 BRICKELL AVENUE SUITE 900
MIAMI, FL. FL

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: WILLIAM FRETZ JARRETT JR

Article IV

The name and address of person(s) authorized to manage LLC:

Title: MGRM
WILLIAM F JARRETT JR
15 W 43RD STREET 13
NEW YORK, NY. 10036

Title: MGRM
NORMAN HARROWER IV
252 EAST 2ND STREET APT 2D
NEW YORK, NY. 10009

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Article V

The effective date for this Limited Liability Company shall be:

08/08/2017

Signature of member or an authorized representative

Electronic Signature: WILLIAM FRETZ JARRETT JR

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.