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To: Division of Corporations
Fax Number : (850) 617-6381

From: Account Name : JEFFREY C. SHANNON, PA
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Enter the email address for this business entity to be used for future annual report mailings. Enter only one email address please.

Email Address: thompson@jcshannon-pa.com

FLORIDA LIMITED LIABILITY CO.
TAMPA BAY VETERINARY OPERATIONS HOLDINGS, LLC

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**ARTICLES OF ORGANIZATION
OF
TAMPA BAY VETERINARY OPERATIONS HOLDINGS, LLC**

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The undersigned, acting as the authorized representative of the organizing member of a limited liability company under the Florida Revised Limited Liability Company Act, adopts the following Articles of Organization for such limited liability company (the "Company"):

**ARTICLE I
Name**

The name of the limited liability company is Tampa Bay Veterinary Operations Holdings, LLC.

**ARTICLE II
Principal Office and Mailing Address**

The principal office and mailing address of the Company is 4308 Hudson Lane, Tampa, Florida, 33618.

**ARTICLE III
Initial Registered Agent and Office**

The street address of the initial registered office of the Company is 2025 East Seventh Avenue, Tampa, Florida 33605, and the name of its initial registered agent at that address is Jeffrey C. Shannon PA.

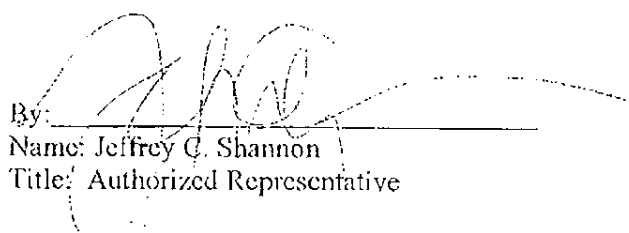
**ARTICLE IV
Management**

The Company shall be manager-managed.

**ARTICLE V
Effective Date**

The effective date of filing of these Articles of Organization shall be the date of filing.

Dated this 31st day of December, 2016.

By: 
Name: Jeffrey C. Shannon
Title: Authorized Representative

ACCEPTANCE BY REGISTERED AGENT

Having been named as registered agent and to accept service of process for Tampa Bay Veterinary Operations Holdings, LLC, at the place designated as the registered office, the undersigned hereby accepts the appointment as registered agent and agrees to act in this capacity. The undersigned further agrees to comply with the provisions of all statutes relating to the proper and complete performance of the undersigned's duties, and the undersigned is familiar with and accepts the duties and obligations of the undersigned's position as registered agent.

Dated this 31st day of December, 2016.

REGISTERED AGENT:

JEFFREY C. SHANNON PA

By: 

Name: Jeffrey C. Shannon

Title: Authorized Agent

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