

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L17000061450
FILED 8:00 AM
March 16, 2017
Sec. Of State
mtmoon

Article I

The name of the Limited Liability Company is:

HIGHLANDER USA, LLC

Article II

The street address of the principal office of the Limited Liability Company is:

2295 S HIAWASSEE RD STE 407C
ORLANDO, FL. US 32835

The mailing address of the Limited Liability Company is:

2295 S HIAWASSEE RD STE 407C
ORLANDO, FL. US 32835

Article III

Other provisions, if any:

THE INITIAL PURPOSE OF THIS LIMITED LIABILITY COMPANY IS
ANY AND ALL LAWFUL BUSINESS UNDER THE LAW OF THE STATE OF
FLORIDA AND THE UNITED STATES OF AMERICA

Article IV

The name and Florida street address of the registered agent is:

TAX ACCOUNTING & FINANCIAL SPECIALISTS,LLC
2295 S HIAWASSEE RD STE 407F
ORLANDO, FL. 32835

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: ANGELA MACK

Article V

The name and address of person(s) authorized to manage LLC:

Title: AMBR
ALEXANDRE MASSOLA TAVARES
2295 S HIAWASSEE RD STE 407C
ORLANDO, FL. 32835 US

Title: AMBR
DANIELLA C IVANOV TAVARES
2295 S HIAWASSEE RD STE 407C
ORLANDO, FL. 32835 US

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Article VI

The effective date for this Limited Liability Company shall be:

03/16/2017

Signature of member or an authorized representative

Electronic Signature: ALEXANDRE MASSOLA TAVARES

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.