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March 2, 2017

To: Department of State

Division of Corporations

Corporate Filings

P.O. Box 6327

Tallahassee, FL 32314

Re: Nicolete Mall Corporation and Nicolete Mall, LLC filing

17 FEB 21 AM 9: 55
SLURE LART OF STATE
ALL SEFF, FLORID

IAIÉ ORIDA

To whom it may conceru:

This letter shall serve to confirm that we are the owners of Nicolete Mall Corporation, with document number P17000015010. Please be advised that we will also be the owners of Nicolete Mall, LLC and we authorize the use of the same name as Nicolete Mall Corporation.

Should you need further information, please do not hesitate to contact us at 305.444.1741.

Kind regards,

JOAO CARLOS RIBEIRO, Incompristor and girector

JOAO GUILHERME R. RIBEIRO, Incorporator and Director

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ASU 9ADO

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850-817-8381



March 1, 2017

FLORIDA DEPARTMENT OF STATE
Division of Corporations

CORP USA

SUBJECT: NICOLETE MALL, LLC

REF: W17000017324

SECKLIARY OF SIAIL TALLAHASSEE, FLORIDA

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Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

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Jessica A Fason Regulatory Specialist 1I FAX Aud. #: H17000049682 Letter Number: 817A00003881

P.O BOX 6327 - Tallahassee, Florida 32314



411000049682

SECREPARY OF STATE TALLAHASSEE, FLORIDA

ARTICLES OF ORGANIZATION OF

NICOLETE MALL LLC

ARTICLE I

The name of this Limited Liability Company shall be NICOLETE MALL, LLC. (the Company).

ARTICLE II DURATION

The Company shall exist perpetually, unless scener dissolved or extended further in a manner provided by law, or as provided in the regulations adopted by the members (the Regulations).

ARTICLE III PURPOSE

The Company is created for the purpose of transacting and engaging in any activity or business authorized under the Florida Statutes.

ARTICLE IV PRINCIPAL PLACE OF BUSINESS

The principal place of business of the Company shall be 901 Ponce de Leon Boulevard. Suite 204, Coral Gables. Florida 33134, and such other place or places as the members from time to time may determine. The mailing address of the Company is the same.

ARTICLE V INITIAL REGISTERED OFFICE AND REGISTERED AGENT

The initial registered again of the Company shall be William H. Albomoz. The address of the initial registered agent is co 901 Ponce de Leon Boulevard, Suite 204, Coral Gables, Florida 33134.

ARTICLE VI MANAGEMENT

The Company will be managed by a manager or managers who may be, but are not required to be, a member of the Company. The names and addresses of the managers who will serve as manager until the first annual meeting of the manabers or until his successor is selected and qualified in accordance with the Regulations is:

JOAO CARLOS RIBEIRO e o 901 Ponce De Leon Boulevard Suite 204 Coral Gables, Florida 33134

JOAO GUILHERME R. RIBEIRO c/o 901 Ponce De Leon Boules ard Suite 204 Coral Gables, Florida 33134

ARTICLE VII NEW MEMBERS

No additional members shall be admitted to the Company, and no member may transfer his or her interest in the Company, except, in either case as set forth in the Regulations, and if there are no Regulations then in effect, by unanimous consent of all of the members. No transferee shall have the right to participate in the management of the business and affairs of the Company or become a member unless admitted as a member upon such terms and conditions as set forth in the Regulations, and if no regulations are in effect, upon the unanimous consent of all of the members. Contributions of new members shall be determined as of their time of admission to the Company.

ARTICLE VIII DISSOLUTION AND MEMBERS RICHTS TO CONTINUE BUSINESS

The Company shall be terminated and dissolved upon:

- (A) the vote of all members holding an interest in the Company.
- (B) the expiration of the term of the Company; or
- (C) the death, retirement, or resignation of a member, if the remaining members do not vote unanimously to continue the business of the Company.

IN WITNESS WHEREOF, the undersigned has a caused these Articles of Organization to be executed on the <u>14</u> day of February, 2017, effective upon filling same with the Florida Department of State.

OAO CARLOS RIBEIRO, Manager

JOAO GUILHERME R. RIBETRO, Manager

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CORP USA

ACCEPTANCE OF APPOINTMENT OF REGISTERED AGENT

The undersigned hereby accepts the appointment of registered agent contained in the foregoing Articles of Organization.

William H. Albomoz, Esquire

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C.T.

HAM WALANA

CORP USA

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