L1700000163

(Requestor's Name)
(Address)
(Address)
(City/State/Zip/Phone #)
PICK-UP WAIT MAIL
(Business Entity Name)
(Document Number)
Certified Copies Certificates of Status
Special Instructions to Filing Officer:

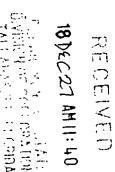
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CT CORP

3458 Lakeshore Drive, Tallahassee, FL 32312 850-656-4724

Date: 12/27/2018

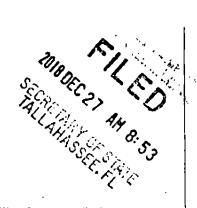
te: 12/27/2018
Acc#I20160000072
Accor Business and Leisure North America, LLC
1341104
Country of Destination: Number of Certs:
Certified: Plain: COGS:
Amount: \$ 50.00 Thank you!
_

COVER LETTER

TO: Amendment Section Division of Corporations				
SUBJECT: Accor Business and Leisure North Ame	rica LLC			
SUBJECT:	Name of Surviving Party			
The enclosed Certificate of Merger and fee(s)	are submitted for filing.			
Please return all correspondence concerning the	his matter to:			
Denise M. Kerschhacki				
Contact Person				
Sidley Austin LLP				
Firm/Company				
One S. Dearborn Street				
Address				
Chicago, IL 60603				
City, State and Zip Code				
E-mail address: (to be used for future annual re	port notification)			
E-man address. (to be about to the manufacture				
	4			
For further information concerning this matter	er, please call:			
	at ()			
Name of Contact Person	at () Area Code Daytime Telephone Number			
Certified copy (optional) \$30.00				
STREET ADDRESS:	MAILING ADDRESS:			
Amendment Section	Amendment Section			
Division of Corporations	Division of Corporations			
Clifton Building	P. O. Box 6327 Tallahassee, FL 32314			
2661 Executive Center Circle	Infinitesec, PD 32314			
Tallahassee, FL 32301				

CR2E080 (2/14)

Articles of Merger For Florida Limited Liability Company



The following Articles of Merger is submitted to merge the following Florida Limited Liability Company(ies) in accordance with s. 605.1025, Florida Statutes.

Name	<u>Jurisdiction</u>	Form/Entity Type
Sofitel USA, LLC	Delaware	Limited Liability Company
		0.11
SECOND: The exact name, form/e	ntity type, and jurisdiction of the	he <u>surviving</u> party are as follows:
Name	Jurisdiction	Form/Entity Type
Accor Business and Leisure North America, LLC	· Florida	Limited Liability Compan

THIRD: The merger was approved by each domestic merging entity that is a limited liability company in accordance with ss.605.1021-605.1026; by each other merging entity in accordance with the laws of its jurisdiction; and by each member of such limited liability company who as a result of the merger will have interest holder liability under s.605.1023(1)(b).

<u>FOUR</u>	TH: Please check one of the b	oxes that app	ly to surviving	entity: (if applicab	le)				
\boxtimes	This entity exists before the merger and is a domestic filing entity, the amendment, if any to its public organic record are attached.								
	This entity is created by the merger and is a domestic filing entity, the public organic record is attached.								
	This entity is created by the merger and is a domestic limited liability limited partnership or a domestic limited liability partnership, its statement of qualification is attached.								
	This entity is a foreign entity t state. The mailing address to 605.0117 and Chapter 48, Flo	which the de	partment may s	te of authority to trace any process se	ansact business in terved pursuant to s.	his			
under SIX'I more	H: This entity agrees to pay any ss.605.1006 and 605.1061-605 H: If other than the date of filithan 90 days after the date this by 1, 2019 at 12:02 a.m., Eastern time	.1072, F.S. ng, the delaye document is f	ed effective date	e of the merger, wi	nich cannot be prior				
	ENTH: Signature(s) for Each I			<u></u>		_			
	e of Entity/Organization:		gnature(s):	Typed or Printed Name of Individual:					
	r Business and Leisure North America			<u></u>	Authorized Person				
	el USA, LLC		\mathcal{A}		Authorized Person				
Corp	porations:	(If un divactor	• •olected vianatu	President or Office ire of incorporator.)					
General partnerships: Signature of a general partnerships				ner or authorized p	erson				
Flor	ida Limited Partnerships:	artners							
Non	-Florida Limited Partnerships:	Signature of	f a general part	ner					
Lim	ited Liability Companies:	Signature of	f an authorized	. person					
17 -	s: For each Limited Liability C	Company:	\$25.00	For each Corpo	oration:	\$35.00			
ree	For each Limited Partnershi	p:	\$52.50	For each Gene	ral Partnership:	\$25.00			
	For each Other Business En	tity:	\$25.00	Certified Cop	y (optional):	\$30.00			

AGREEMENT AND PLAN OF MERGER

This AGREEMENT AND PLAN OF MERGER (this "Agreement") is made and entered into as of December 27, 2018, by and between Sofitel USA, LLC, a Delaware limited liability company (the "Merged Company") and Accor Business and Leisure North America, LLC, a Florida limited liability company (the "Parent Company", and, after the Effective Time (as defined in Article IV hereof), the "Surviving Company").

WHEREAS, the Merged Company is a limited liability company duly formed and validly existing under the laws of the State of Delaware;

WHEREAS, the Parent Company is a limited liability company duly formed and validly existing under the laws of the State of Florida; and

WHEREAS, each of the Manager of the Parent Company and the Manager of the Merged Company, has duly authorized and approved the merger of the Merged Company with and into the Parent Company pursuant to the terms of this Agreement.

NOW, THEREFORE, in consideration of the mutual covenants and agreements herein contained, and for other good and valuable consideration, the receipt and sufficiency of which are hereby acknowledged, it is agreed that, in accordance with Section 18-209 of the Delaware Limited Liability Company Act") and Section 605.1021 of the Florida Revised Limited Liability Company Act (the "Florida Limited Liability Company Act"), the Merged Company shall be, and hereby is, at the Effective Time, merged with and into the Parent Company (the "Merger"), with the Parent Company to be the Surviving Company. The mode of carrying the Merger into effect shall be as follows:

ARTICLE I

MERGER

Prior to the Effective Time, the Merged Company and the Parent Company shall take all such additional action as shall be necessary or appropriate in order to effectuate the Merger.

At the Effective Time, the Merged Company shall be merged with and into the Parent Company, the separate existence of the Merged Company shall cease, the Parent Company shall continue in existence, and the Merger shall have the effects as set forth in the Delaware Limited Liability Company Act, including Section 18-209 thereof, and the Florida Limited Liability Company Act, including Section 605.1026 thereof.

If at any time after the Effective Time the Surviving Company shall consider or be advised that any further assignments, conveyances or assurances in law are necessary or desirable to carry out the provisions hereof, the proper officers, partners, attorneys-in-fact or other agents of the Parent Company or the Merged Company shall execute and deliver any and

all proper deeds, assignments and assurances in law, and do all such additional things, as are necessary or proper to carry out the provisions hereof.

ARTICLE II

TERMS OF THE MERGER

As of the Effective Time, by virtue of the Merger and without any action on the part of any member of the Parent Company or the Merged Company, (i) the membership interests of the Merged Company shall be canceled and retired and cease to exist and (ii) the membership interests of the Parent Company immediately prior to the Effective Time shall remain membership interests of the Parent Company.

ARTICLE III

CERTIFICATE OF FORMATION AND LIMITED LIABILITY COMPANY AGREEMENT

From and after the Effective Time, and until thereafter amended as provided by law, the Certificate of Formation and Limited Liability Company Agreement of the Parent Company, as in effect immediately prior to the Effective Time, shall be the Certificate of Formation and Limited Liability Company Agreement, respectively, of the Surviving Company.

ARTICLE IV

EFFECTIVE TIME

The "Effective Time" of the Merger shall be 12:02 a.m., Eastern time, on January 1, 2019.

ARTICLE V

TERMINATION

At any time prior to the Effective Time, the Managers of the Parent Company and the Merged Company may terminate or abandon this Agreement.

ARTICLE VI

AMENDMENTS

At any time prior to the Effective Time, the Parent Company and the Merged Company may amend, modify or supplement this Agreement in such manner as they may determine; provided, however, that no such amendment, modification or supplement shall alter or change any term of the Certificate of Formation or Limited Liability Company Agreement of the Surviving Company or alter or change any of the terms or conditions of this Agreement if such alteration or change would adversely affect the holders of membership interests of either the Parent Company or the Merged Company.

ARTICLE VII

GOVERNING LAW

This Agreement shall be governed by and construed in accordance with the domestic laws of the State of Delaware and the State of Floida without giving effect to any choice of law or conflict of law provision or rule (whether of the State of Delaware, the State of Florida or any other jurisdiction) that would cause the application of the laws of any jurisdiction other than the State of Delaware or the State of Florida.

IN WITNESS WHEREOF, the undersigned have duly executed this Agreement as of the day and year first above written.

SOFITEL, USA, LLC

ACCOR BUSINESS AND LEISURE NORTH AMERICA, LLC

Name:

Wayne Leicester Buckingham

Title:

Senior Vice President,

Operations, United States Name:

By:

Wayne Leicester Buckingham

Title:

Senior Vice President,

Operations, United States