

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L16000194543
FILED 8:00 AM
October 21, 2016
Sec. Of State
kpcardwell

Article I

The name of the Limited Liability Company is:
INTERNATIONAL AIRPORT ALLIANCE, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
1300 N.W. 84TH AVE
DORAL, FL. US 33126

The mailing address of the Limited Liability Company is:
3604 N.W. 7TH STREET
MIAMI, FL. US 33125

Article III

Other provisions, if any:

ANY AND ALL LEGAL BUSINESSES, INCLUDING DEVELOPMENT OF AIRPORTS, MANAGEMENT OF AIRPORTS, MANAGEMENT OF AIRPORT PROPERTY, HOTEL AND RESORT DEVELOPMENT AND MANAGEMENT, PROMOTION OF ENTERTAINMENT AND EVENTS.

Article IV

The name and Florida street address of the registered agent is:

JORGE JAEN
3604 N.W. 7TH STREET
MIAMI, FL. 33125

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: JORGE JAEN

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGRM
JORGE JAEN
1300 N.W. 84TH AVE
DORAL, FL. 33126 US

Title: MGRM
JOHN SMITH
1300 N.W. 84TH AVE
DORAL, FL. 33126 US

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Article VI

The effective date for this Limited Liability Company shall be:

10/20/2016

Signature of member or an authorized representative

Electronic Signature: JORGE JAEN

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.