

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L16000193473
FILED 8:00 AM
October 19, 2016
Sec. Of State
thampton**

Article I

The name of the Limited Liability Company is:
RUBBER INVESTMENTS HOLDING, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
1200 BRICKELL AVENUE
800
MIAMI, FL. US 33131

The mailing address of the Limited Liability Company is:
1200 BRICKELL AVENUE
800
MIAMI, FL. US 33131

Article III

Other provisions, if any:

THIS LIMITED LIABILITY COMPANY WILL BE A MANAGER-MANAGED COMPANY AND ITS BUSINESS PURPOSE WILL BE TO ENGAGE IN ANY LAWFUL ACTIVITY AS PERMITTED UNDER THE FLORIDA REVISED LIMITED LIABILITY COMPANY ACT.

Article IV

The name and Florida street address of the registered agent is:
WEY, LLC
1200 BRICKELL AVENUE
800
MIAMI, FL. 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: GHERARDO GARDO - MANAGER WEY

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
PONDAROSA HOLDINGS, LLC
1200 BRICKELL AVENUE, SUITE 800, #E6
MIAMI, FL. 33131 US

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Article VI

The effective date for this Limited Liability Company shall be:

10/19/2016

Signature of member or an authorized representative

Electronic Signature: GHERARDO GARDO - MANAGER WEY

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.