

**Electronic Articles of Organization
For
Florida Limited Liability Company**

L16000169243
FILED 8:00 AM
September 09, 2016
Sec. Of State
kpcardwell

Article I

The name of the Limited Liability Company is:

R911 LLC

Article II

The street address of the principal office of the Limited Liability Company is:

1001 BRICKELL BAY DRIVE
SUITE 1200
MIAMI, FL. US 33131

The mailing address of the Limited Liability Company is:

1001 BRICKELL BAY DRIVE
SUITE 1200
MIAMI, FL. US 33131

Article III

Other provisions, if any:

ANY AND ALL LAWFUL BUSINESS

Article IV

The name and Florida street address of the registered agent is:

SCHENK & ASSOCIATES PLC
1001 BRICKELL BAY DRIVE
SUITE 1200
MIAMI, FL. 33131

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: MAXIMILIAN SCHENK

Article V

The name and address of person(s) authorized to manage LLC:

Title: P
JOSE MARIO G. DE CARVALHO JR
AV MAJOR SYLVIO DE MAGALHAES PADILHA, 5200
SAO PAULO, SP. 05693000 BR

Title: D
JACQUES M. QUARTIERO
RUA FORTUNATO FERRAZ, 1141
SAO PAULO, SP. 05093000 BR

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Signature of member or an authorized representative

Electronic Signature: JMGCJR

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.