

**Electronic Articles of Organization
For
Florida Limited Liability Company**

**L16000147329
FILED 8:00 AM
August 08, 2016
Sec. Of State
slsingleton**

Article I

The name of the Limited Liability Company is:
CUBA MARKET RESEARCH, LLC

Article II

The street address of the principal office of the Limited Liability Company is:
3410 N. 31ST TER
HOLLYWOOD, FL. US 33021

The mailing address of the Limited Liability Company is:
3410 N. 31ST TER
HOLLYWOOD, FL. US 33021

Article III

Other provisions, if any:

FOR THE PURPOSE OF PROVIDING CONSULTING, PUBLICITY,
CONSUMER RESEARCH AND OTHER MARKETING SERVICES TO
BUSINESSES INTERESTED IN ENTERING THE CUBAN MARKET; AND TO
PRIVATE SECTOR CUBAN BUSINESSES INTERESTED IN ACCESSING THE
GLOBAL MARKET.

Article IV

The name and Florida street address of the registered agent is:
WILLIAM THOMAS JAHNES
3410 N. 31ST TER
HOLLYWOOD, FL. 33021

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent.

Registered Agent Signature: WILLIAM THOMAS JAHNES

Article V

The name and address of person(s) authorized to manage LLC:

Title: MGR
WILLIAM THOMAS JAHNES
3410 N. 31ST TER
HOLLYWOOD, FL. 33021 UN

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Signature of member or an authorized representative

Electronic Signature: WILLIAM THOMAS JAHNES

I am the member or authorized representative submitting these Articles of Organization and affirm that the facts stated herein are true. I am aware that false information submitted in a document to the Department of State constitutes a third degree felony as provided for in s.817.155, F.S. I understand the requirement to file an annual report between January 1st and May 1st in the calendar year following formation of the LLC and every year thereafter to maintain "active" status.