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Florida Department of State

Division of Corporations

P.O.Box 6327

Tallahassee, FL 32314

Attn: Ms Nadira D McClees-Sams (Regulatory Specialist II)

Ref. Number: W16000040413

Dear Sir/Madam,

This is in reference to letter number: 516A00011648 for my application for FAIR AND BALANCED, PLLC. The nature of the LLC, business entity is to provide consultation services to pharmaceutical companies for promotional medical education programs.

Please feel free to contact me for any other questions.

Sincerely,

Om Kapoor

10981 Hickory Trace Lane

Jacksonville, FL 32256



FLORIDA DEPARTMENT OF STATE **Division of Corporations**

June 3, 2016

OM KAPOOR 10981 HICKORY TRACE LANE JACKSONVILLE, FL 32256

SUBJECT: FAIR AND BALANCED, PLLC

Ref. Number: W16000040413

We have received your document for FAIR AND BALANCED, PLLC and your check(s) totaling \$125.00. However, the enclosed document has not been filed and is being returned for the following correction(s):

A brief description of the entity's nature of business must be included in the document.

Please return your document, along with a copy of this letter, within 60 days or your filing will be considered abandoned.

If you have any questions concerning the filing of your document, please call (850) 245-6052.

Nadira D McClees-Sams Regulatory Specialist II

Letter Number: 516A00011648

ARTICLES OF ORGANIZATION FOR FLORIDA LIMITED LIABILITY COMPANY

Fair and R	alanced, PLLC			
	ith the words "Limited l	Liability Company	"LLC "or "LLC")	
			, 410.01, 01 440.7	
RTICLE II - Address:	draga of the muineimal of	Caa aftha 1 imitad	Linkille, Communica	
he mailing address and street add	aress of the principal of	ice of the Limited	Liability Company is:	
<u>Principal</u>	Principal Office Address:		Mailing Address:	
10981 Hickory Trace La	10981 Hickory Trace Lane		10981 Hickory Trace Lane	
Jacksonville, FL 32256			Jacksonville, FL 32256	
he Limited Liability Company of	annot serve as its own F	Registered Agent.		
The Limited Liability Company on ther business entity with an ac	annot serve as its own F tive Florida registration	k Registered Ager Registered Agent. V	nt's Signature:	
The Limited Liability Company on ther business entity with an ac	cannot serve as its own F etive Florida registration ddress of the registered a Om Kapoor	Registered Ager Registered Agent. ' .)	nt's Signature:	
RTICLE III - Registered Agen The Limited Liability Company on nother business entity with an ac the name and the Florida street ac	cannot serve as its own F etive Florida registration ddress of the registered a Om Kapoor	k Registered Ager Registered Agent. V	nt's Signature:	
The Limited Liability Company on the business entity with an ac	cannot serve as its own F etive Florida registration ddress of the registered a Om Kapoor	Registered Agent. ' Registered Agent. ' .) agent are:	nt's Signature:	
The Limited Liability Company on ther business entity with an ac	cannot serve as its own Fetive Florida registration didress of the registered a Om Kapoor	Registered Agent. Y Regist	nt's Signature: You must designate an individual or	
The Limited Liability Company on the business entity with an ac	eannot serve as its own Fetive Florida registration Idress of the registered a Om Kapoor 10981 Hickory	Registered Agent. Y Regist	nt's Signature: You must designate an individual or	

Having been named as registered agent and to accept service of process for the above stated limited liability company at the place designated in this certificate, I hereby accept the appointment as registered agent and agree to act in this capacity. I further agree to comply with the provisions of all statutes relating to the proper and complete performance of my duties, and I am familiar with and accept the obligations of my position as registered agent as provided for in Chapter 605, F.S..

Registered Agent's Signature (REQUIRED)

(CONTINUED)

Page 1 of 2

SECRETARY OF STATE TALL AHASSEEF

	<u>Title:</u> "AMBR" = Authorized Member "MGR" = Manager		Name and Address:		
	AMBR		Om Kapoor		
			10981 Hickory Trace Lane		
			Jacksonville, FL 32256		
	· · · · · · · · · · · · · · · · · · ·				
•					
	(Use attachment if nece	ssary)			
· ·					
	EV: Effective date, if o	ther than the date of filing:	(OPTIONAL)		
ARTICL!	ective date is listed, the	ther than the date of filing: date must be specific and	(OPTIONAL) I cannot be more than five business days prior to or 90 days after		
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Page 2 of 2

constitutes a third degree felony as provided for in s.817.155, F.S.

Filing Fees:
\$125.00 Filing Fee for Articles of Organization and Designation of Registered Agent

\$ 30.00 Certified Copy (Optional) \$ 5.00 Certificate of Status (Optional)

Om Kapoor
Typed or printed name of signee