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From: Account Name : GREEN SCHOENFELD & KYLE LLP  
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2016 JUN -8 PM 12:31  
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**FLORIDA LIMITED LIABILITY CO.  
PFD Leadership Group, LLC**

|                       |          |
|-----------------------|----------|
| Certificate of Status | 1        |
| Certified Copy        | 1        |
| Page Count            | 02       |
| Estimated Charge      | \$160.00 |

**Articles of Organization**  
**of**  
**PFD Leadership Group, LLC**  
**A Florida Limited Liability Company**

FILED  
2016 JUN -8 PM12:30  
SECRETARY OF STATE  
TALLAHASSEE, FLORIDA

1. **Name.** The name of this limited liability company is PFD Leadership Group, LLC (the "Company"), and it shall be formed as a Florida limited liability company under Chapter 605, Florida Statutes.

2. **Duration.** The Company shall exist from the date of filing of these Articles of Organization with the Florida Secretary of State, and the Company's existence shall be perpetual.

3. **Purpose.** The Company is organized for the sole purpose of operating a franchised Chick-fil-A Restaurant or franchised Chick-fil-A Restaurants and to exercise all powers necessary to, or reasonably connected with, the operation of a franchised Chick-fil-A Restaurant or franchised Chick-fil-A Restaurants.

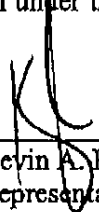
4. **Place of Business.** The mailing address and street address of the Company's principal office is 7050 Sierra Club Circle #3201, Naples, Florida 34113.

5. **Registered Agent and Office.** The name of the initial registered agent of the Company is Kevin A. Kyle. The street address of the initial registered agent of the Company is 1380 Royal Palm Square Boulevard, Fort Myers, Florida 33919.

6. **Management of the Company.** The Company shall be managed by a single manager and is, therefore, a manager-managed company. Micah D. Harris shall serve as the initial Manager of the Company.

7. **Operating Agreement.** The member shall have the power to adopt, alter, amend, or repeal an Operating Agreement for the Company containing provisions for the regulation and management of the affairs of the Company.

The undersigned has executed these Articles of Organization effective as of June 7, 2016. In accordance with Section 605.0201, Florida Statutes, the execution of these Articles of Organization constitutes an affirmation under the penalties of perjury that the facts stated herein are true.

  
\_\_\_\_\_  
Kevin A. Kyle, Authorized  
Representative

**Acceptance by Registered Agent**

Having been named Registered Agent and designated to accept service of process for PFD Leadership Group, LLC, at the place designated herein, and being familiar with the obligations of that position, I hereby agree to act in this capacity, and I further agree to comply with the provisions of all statutes relative to the proper and complete performance of my duties.

  
\_\_\_\_\_  
Kevin A. Kyle Registered Agent

Dated: June 7, 2016

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TALLAHASSEE, FLORIDA